Framework for Improving Critical Infrastructure Cybersecurity

Version 1.1 Draft 2

National Institute of Standards and Technology

Revised December 5, 2017

- 1 Note to Reviewers on the Update and Next Steps
- 2 Version 1.1 Draft 2 of Cybersecurity Framework refines, clarifies, and enhances Version 1.0
- 3 issued in February 2014. It incorporates comments received on Version 1.1 Draft 1.
- 4 Version 1.1 is intended to be implemented by first-time and current Framework users. Current
- 5 users should be able to implement Version 1.1 with minimal or no disruption; compatibility with
- 6 Version 1.0 has been an explicit objective.
- As with Version 1.0, Version 1.1 users are encouraged to customize the Framework to maximize
- 8 individual organizational value.

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- 9 The impetus to change Version 1.0 and the proposed changes were based on:
 - Feedback and frequently asked questions to NIST since release of Framework Version 1.0;
 - <u>105 responses</u> to the December 2015 request for information (RFI), <u>Views on the Framework for Improving Critical Infrastructure Cybersecurity</u>; and
 - Comments by approximately 800 attendees at a workshop on April 6-7, 2016.
- 15 In addition, NIST previously released Version 1.0 of the Cybersecurity Framework with a
- 16 companion document, NIST Roadmap for Improving Critical Infrastructure Cybersecurity. This
- 17 Roadmap highlighted key "areas of improvement" for further development, alignment, and
- 18 collaboration. Through private and public-sector efforts, some areas of improvement have
- advanced enough to be included in this draft Framework Version 1.1.
- 20 This Version 1.1 Draft 2 was prompted and informed by:
 - Over 120 comments on a January 10, 2017, proposed first draft Version 1.1; and
 - Comments and discussion by approximately 500 attendees at a workshop held on May 16-17, 2017.
- Beyond key refinements, clarifications, and enhancements from the first draft, revisions in this draft include:

Update	Description of Update		
Clarifications and revisions	Revised and retitled Section 4.0 to emphasize the correlation of		
to cybersecurity	business results to cybersecurity risk management. This section now		
measurement language	highlights the multiple uses of measurement, with an emphasis on the		
	role of measurements in self-assessment. The new title is Self-		
	Assessing Cybersecurity Risk with the Framework.		
Clarification of the use of	Refined Section <u>3.3 Communicating Cybersecurity Requirements with</u>		
the Framework to manage	Stakeholders to help users better understand managing cybersecurity		
cybersecurity within supply	within supply chains and to incorporate that information into the		
chains	External Participation property of Implementation Tiers.		
Refinements to better	Added a Subcategory to address authentication and some language		
account for authorization,	refinements were made within the Identity Management and Access		
authentication, and identity	Control Category.		
proofing			
Consideration of	A Subcategory related to the vulnerability disclosure lifecycle was		
Coordinated Vulnerability	added.		
Disclosure			

ii DRAFT

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Removal of Federal Alignment Section	With publication of U.S. Federal policy, memorandum, and guidance (e.g., Executive Order 13800, OMB Memorandum M-17-25, and the
	draft NIST Interagency Report 8170) on Cybersecurity Framework use, federal applicability statements are no longer needed in the Framework publication.

- A more detailed review of Version 1.1 refinements, clarifications, and enhancements can be found in Appendix D.
- NIST is seeking public comment on this Framework Version 1.1 Draft 2, specifically regarding the following:
 - Do the revisions in Version 1.1 Draft 2 reflect the changes in the current cybersecurity ecosystem (threats, vulnerabilities, risks, practices, technological approaches), including those developments in the Roadmap items?
 - For those using Version 1.0, would the proposed changes affect their current use of the Framework? If so, how?
 - For those not currently using Version 1.0, would the proposed changes affect their decision about using the Framework? If so, how?
 - Feedback and comments should be directed to <u>cyberframework@nist.gov</u>. After reviewing public comments regarding the Version 1.1 Draft 2, NIST intends to publish a final Framework Version 1.1 in early calendar year 2018.

iii DRAFT

44	Table of Contents	
45	Note to Reviewers on the Update and Next Steps	ii
46	Executive Summary	1
47	1.0 Framework Introduction	3
48	3 2.0 Framework Basics	7
49	3.0 How to Use the Framework	14
50	4.0 Self-Assessing Cybersecurity Risk with the Framework	21
51	Appendix A: Framework Core	23
52	Appendix B: Glossary	46
53	Appendix C: Acronyms	49
54	Appendix D: Revisions and Updates	50
55	List of Figures	
56	Figure 1: Framework Core Structure	7
57	Figure 2: Notional Information and Decision Flows within an Organ	nization 13
58	Figure 3: Cyber Supply Chain Relationships	17
59	List of Tables	
60	Table 1: Function and Category Unique Identifiers	24
61	Table 2: Framework Core	25
62	Table 3: Framework Glossary	46
63	Table 4: Changes in Framework Version 1.1	50

Executive Summary

The national and economic security of the United States depends on the reliable functioning of

- critical infrastructure. Cybersecurity threats exploit the increased complexity and connectivity of
- 67 critical infrastructure systems, placing the Nation's security, economy, and public safety and
- health at risk. Similar to financial and reputational risk, cybersecurity risk affects a company's
- 69 bottom line. It can drive up costs and affect revenue. It can harm an organization's ability to
- 70 innovate and to gain and maintain customers.
- 71 To better address these risks, the Cybersecurity Enhancement Act of 2014¹ (CEA) statutorily
- 72 updated the role of the National Institute of Standards and Technology (NIST) to include
- 73 identifying and developing cybersecurity risk frameworks for voluntary use by critical
- 74 infrastructure owners and operators. Through CEA, NIST must identify "a prioritized, flexible,
- 75 repeatable, performance-based, and cost-effective approach, including information security
- measures and controls that may be voluntarily adopted by owners and operators of critical
- infrastructure to help them identify, assess, and manage cyber risks." This formalized NIST's
- 78 previous work developing Framework version 1.0 under Executive Order 13636, "Improving
- 79 Critical Infrastructure Cybersecurity" (February 2013), and provided guidance for future
- Framework evolution. The Framework that was developed under EO 13636 and continues to
- 81 evolve according to CEA uses a common language to address and manage cybersecurity risk in a
- 82 cost-effective way based on business needs without placing additional regulatory requirements
- 83 on businesses.

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- 84 The Framework focuses on using business drivers to guide cybersecurity activities and
- considering cybersecurity risks as part of the organization's risk management processes. The
- 86 Framework consists of three parts: the Framework Core, the Framework Profile, and the
- 87 Framework Implementation Tiers. The Framework Core is a set of cybersecurity activities,
- 88 outcomes, and informative references that are common across sectors and critical infrastructure.
- 89 Elements of the Core provide detailed guidance for developing individual organizational
- 90 Profiles. Through use of Profiles, the Framework will help an organization to align and prioritize
- 91 its cybersecurity activities with its business requirements, risk tolerances, and resources. The
- 92 Tiers provide a mechanism for organizations to view and understand the characteristics of their
- approach to managing cybersecurity risk, which will help in prioritizing and achieving
- 94 cybersecurity objectives.
- While this document was developed to improve cybersecurity risk management in critical
- 96 infrastructure, the Framework can be used by organizations in any sector or community. The
- 97 Framework enables organizations regardless of size, degree of cybersecurity risk, or
- 98 cybersecurity sophistication to apply the principles and best practices of risk management to
- 99 improving security and resilience.
- 100 The Framework provides a common organization and structure to today's multiple approaches to
- 101 cybersecurity by assembling standards, guidelines, and practices that are working effectively

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¹See 15 U.S.C. § 272(e)(1)(A)(i). The Cybersecurity Enhancement Act of 2014 (S.1353) became public law 113-274 on December 18, 2014 and may be found at: https://www.congress.gov/bill/113th-congress/senate-bill/1353/text.

- today. Moreover, because it references globally recognized standards for cybersecurity, the
- Framework can serve as a model for international cooperation on strengthening critical
- infrastructure cybersecurity. The Framework offers a flexible way to address cybersecurity,
- including cybersecurity's effect on physical, cyber, and people domains. It is applicable to
- organizations relying on technology, whether their cybersecurity focus is primarily on
- information technology (IT), industrial control systems (ICS), cyber-physical systems (CPS), or
- 108 connected devices more generally, including the Internet of Things (IoT). Applied to the *people*
- domain, the Framework can assist organizations in addressing cybersecurity as it affects the
- privacy of customers, employees, and other parties.
- The Framework is not a one-size-fits-all approach to managing cybersecurity risk for critical
- infrastructure. Organizations will continue to have unique risks different threats, different
- vulnerabilities, different risk tolerances and how they implement the practices in the
- 114 Framework will vary. Organizations can determine activities that are important to critical service
- delivery and can prioritize investments to maximize the impact of each dollar spent. Ultimately,
- the Framework is aimed at reducing and better managing cybersecurity risks.
- The Framework is a living document and will continue to be updated and improved as industry
- provides feedback on implementation. NIST will continue coordinating with the private sector
- and government agencies at all levels. As the Framework is put into greater practice, additional
- lessons learned will be integrated into future versions. This will ensure the Framework is
- meeting the needs of critical infrastructure owners and operators in a dynamic and challenging
- environment of new threats, risks, and solutions.
- Expanded and more effective use and sharing of best practices of this voluntary Framework are
- the next steps to improve the cybersecurity of our Nation's critical infrastructure providing
- evolving guidance for individual organizations while increasing the cybersecurity posture of the
- Nation's critical infrastructure and the broader economy and society.

1.0 Framework Introduction

- 128 The national and economic security of the United States depends on the reliable functioning of
- its critical infrastructure. To strengthen the resilience of this infrastructure, the Cybersecurity
- Enhancement Act of 2014² (CEA) statutorily updated the role of the National Institute of
- 131 Standards and Technology (NIST) to "facilitate and support the development of" cybersecurity
- risk frameworks. Through CEA, NIST must identify "a prioritized, flexible, repeatable,
- performance-based, and cost-effective approach, including information security measures and
- 134 controls that may be voluntarily adopted by owners and operators of critical infrastructure to help
- them identify, assess, and manage cyber risks." This formalized NIST's previous work
- developing Framework version 1.0 under Executive Order 13636, "Improving Critical
- 137 Infrastructure Cybersecurity," issued in February 2013³, and provided guidance for future
- 138 Framework evolution.

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- 139 Critical infrastructure⁴ is defined in the U.S. Patriot Act of 2001⁵ as "systems and assets, whether
- physical or virtual, so vital to the United States that the incapacity or destruction of such systems
- and assets would have a debilitating impact on security, national economic security, national
- public health or safety, or any combination of those matters." Due to the increasing pressures
- from external and internal threats, organizations responsible for critical infrastructure need to
- have a consistent and iterative approach to identifying, assessing, and managing cybersecurity
- risk. This approach is necessary regardless of an organization's size, threat exposure, or
- 146 cybersecurity sophistication today.
- 147 The critical infrastructure community includes public and private owners and operators, and
- other entities with a role in securing the Nation's infrastructure. Members of each critical
- infrastructure sector perform functions that are supported by the broad category of technology,
- including information technology (IT), industrial control systems (ICS), cyber-physical systems
- 151 (CPS), and connected devices more generally, including the Internet of Things (IoT). This
- reliance on technology, communication, and interconnectivity has changed and expanded the
- potential vulnerabilities and increased potential risk to operations. For example, as technology
- and the data it produces and processes is increasingly used to deliver critical services and support
- business decisions, the potential impacts of a cybersecurity incident on an organization, the
- health and safety of individuals, the environment, communities, and the broader economy and
- society should be considered.
- To manage cybersecurity risks, a clear understanding of the organization's business drivers and
- security considerations specific to its use of technology is required. Because each organization's
- risks, priorities, and systems are unique, the tools and methods used to achieve the outcomes
- described by the Framework will vary.

² See 15 U.S.C. § 272(e)(1)(A)(i). The Cybersecurity Enhancement Act of 2014 (S.1353) became public law 113-274 on December 18, 2014 and may be found at: https://www.congress.gov/bill/113th-congress/senate-bill/1353/text.

³ Executive Order no. 13636, *Improving Critical Infrastructure Cybersecurity*, DCPD-201300091, February 12, 2013. https://www.gpo.gov/fdsys/pkg/CFR-2014-title3-vol1/pdf/CFR-2014-title3-vol1-eo13636.pdf

⁴ The DHS Critical Infrastructure program provides a listing of the sectors and their associated critical functions and value chains, http://www.dhs.gov/critical-infrastructure-sectors

⁵ See 42 U.S.C. § 5195c(e)). The U.S. Patriot Act of 2001 (H.R.3162) became public law 107-56 on October 26, 2001 and may be found at: https://www.congress.gov/bill/107th-congress/house-bill/3162

- Recognizing the role that the protection of privacy and civil liberties plays in creating greater
- public trust, the Framework includes a methodology to protect individual privacy and civil
- liberties when critical infrastructure organizations conduct cybersecurity activities. Many
- organizations already have processes for addressing privacy and civil liberties. The methodology
- is designed to complement such processes and provide guidance to facilitate privacy risk
- management consistent with an organization's approach to cybersecurity risk management.
- 168 Integrating privacy and cybersecurity can benefit organizations by increasing customer
- 169 confidence, enabling more standardized sharing of information, and simplifying operations
- across legal regimes.
- 171 The Framework remains effective and support technical innovation, because it is technology
- neutral, while also referencing a variety of existing standards, guidelines, and practices that
- evolve with technology. By relying on those global standards, guidelines, and practices
- developed, managed, and updated by industry, the tools and methods available to achieve the
- 175 Framework outcomes will scale across borders, acknowledge the global nature of cybersecurity
- 176 risks, and evolve with technological advances and business requirements. The use of existing and
- emerging standards will enable economies of scale and drive the development of effective
- products, services, and practices that meet identified market needs. Market competition also
- promotes faster diffusion of these technologies and practices and realization of many benefits by
- the stakeholders in these sectors.

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- Building from those standards, guidelines, and practices, the Framework provides a common
- taxonomy and mechanism for organizations to:
 - 1) Describe their current cybersecurity posture;
 - 2) Describe their target state for cybersecurity;
 - 3) Identify and prioritize opportunities for improvement within the context of a continuous and repeatable process;
 - 4) Assess progress toward the target state;
 - 5) Communicate among internal and external stakeholders about cybersecurity risk.
- The Framework complements, and does not replace, an organization's risk management process
- and cybersecurity program. The organization can use its current processes and leverage the
- 191 Framework to identify opportunities to strengthen and communicate its management of
- cybersecurity risk while aligning with industry practices. Alternatively, an organization without
- an existing cybersecurity program can use the Framework as a reference to establish one.
- While the Framework has been developed to improve cybersecurity risk management as it relates
- to critical infrastructure, it can be used by organizations in any sector of the economy or society.
- 196 It is intended to be useful to companies, government agencies, and not-for-profit organizations
- regardless of their focus or size. The common taxonomy of standards, guidelines, and practices
- that it provides also is not country-specific. Organizations outside the United States may also use
- the Framework to strengthen their own cybersecurity efforts, and the Framework can contribute
- 200 to developing a common language for international cooperation on critical infrastructure
- 201 cybersecurity.

1.1 Overview of the Framework

The Framework is a risk-based approach to managing cybersecurity risk, and is composed of three parts: the Framework Core, the Framework Implementation Tiers, and the Framework Profiles. Each Framework component reinforces the connection between business drivers and cybersecurity activities. These components are explained below.

- The <u>Framework Core</u> is a set of cybersecurity activities, desired outcomes, and applicable references that are common across critical infrastructure sectors. The Core presents industry standards, guidelines, and practices in a manner that allows for communication of cybersecurity activities and outcomes across the organization from the executive level to the implementation/operations level. The Framework Core consists of five concurrent and continuous Functions—Identify, Protect, Detect, Respond, Recover. When considered together, these Functions provide a high-level, strategic view of the lifecycle of an organization's management of cybersecurity risk. The Framework Core then identifies underlying key Categories and Subcategories for each Function, and matches them with example Informative References such as existing standards, guidelines, and practices for each Subcategory.
- Framework Implementation Tiers ("Tiers") provide context on how an organization views cybersecurity risk and the processes in place to manage that risk. Tiers describe the degree to which an organization's cybersecurity risk management practices exhibit the characteristics defined in the Framework (e.g., risk and threat aware, repeatable, and adaptive). The Tiers characterize an organization's practices over a range, from Partial (Tier 1) to Adaptive (Tier 4). These Tiers reflect a progression from informal, reactive responses to approaches that are agile and risk-informed. During the Tier selection process, an organization should consider its current risk management practices, threat environment, legal and regulatory requirements, business/mission objectives, and organizational constraints.
- A <u>Framework Profile</u> ("Profile") represents the outcomes based on business needs that an organization has selected from the Framework Categories and Subcategories. The Profile can be characterized as the alignment of standards, guidelines, and practices to the Framework Core in a particular implementation scenario. Profiles can be used to identify opportunities for improving cybersecurity posture by comparing a "Current" Profile (the "as is" state) with a "Target" Profile (the "to be" state). To develop a Profile, an organization can review all of the Categories and Subcategories and, based on business drivers and a risk assessment, determine which are most important; it can add Categories and Subcategories as needed to address the organization's risks. The Current Profile can then be used to support prioritization and measurement of progress toward the Target Profile, while factoring in other business needs including cost-effectiveness and innovation. Profiles can be used to conduct self-assessments and communicate within an organization or between organizations.

1.2 Risk Management and the Cybersecurity Framework

Risk management is the ongoing process of identifying, assessing, and responding to risk. To manage risk, organizations should understand the likelihood that an event will occur and the

- resulting impact. With this information, organizations can determine the acceptable level of risk
- 245 for achieving its organizational objectives and can express this as their risk tolerance.
- With an understanding of risk tolerance, organizations can prioritize cybersecurity activities,
- 247 enabling organizations to make informed decisions about cybersecurity expenditures.
- 248 Implementation of risk management programs offers organizations the ability to quantify and
- 249 communicate adjustments to their cybersecurity programs. Organizations may choose to handle
- 250 risk in different ways, including mitigating the risk, transferring the risk, avoiding the risk, or
- accepting the risk, depending on the potential impact to the delivery of critical services. The
- 252 Framework uses risk management processes to enable organizations to inform and prioritize
- decisions regarding cybersecurity. It supports recurring risk assessments and validation of
- business drivers to help organizations select target states for cybersecurity activities that reflect
- desired outcomes. Thus, the Framework gives organizations the ability to dynamically select and
- direct improvement in cybersecurity risk management for the IT and ICS environments.
- 257 The Framework is adaptive to provide a flexible and risk-based implementation that can be used
- with a broad array of cybersecurity risk management processes. Examples of cybersecurity risk
- 259 management processes include International Organization for Standardization (ISO)
- 260 31000:2009⁶, ISO/IEC 27005:2011⁷, National Institute of Standards and Technology (NIST)
- Special Publication (SP) 800-39⁸, and the *Electricity Subsector Cybersecurity Risk Management*
- 262 *Process* (RMP) guideline⁹.

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1.3 Document Overview

The remainder of this document contains the following sections and appendices:

- <u>Section 2</u> describes the Framework components: the Framework Core, the Tiers, and the Profiles.
- Section 3 presents examples of how the Framework can be used.
- <u>Section 4</u> describes how to use the Framework for self-assessing and demonstrating cybersecurity through measurements.
- <u>Appendix A</u> presents the Framework Core in a tabular format: the Functions, Categories, Subcategories, and Informative References.
- Appendix B contains a glossary of selected terms.
- Appendix C lists acronyms used in this document.
- <u>Appendix D</u> is a detailed listing of updates between the Framework Version 1.0 and the current draft of Version 1.1.

International Organization for Standardization, *Risk management – Principles and guidelines*, ISO 31000:2009, 2009. http://www.iso.org/iso/home/standards/iso31000.htm

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International Organization for Standardization/International Electrotechnical Commission, *Information technology – Security techniques – Information security risk management*, ISO/IEC 27005:2011, 2011. http://www.iso.org/iso/catalogue_detail?csnumber=56742

Joint Task Force Transformation Initiative, *Managing Information Security Risk: Organization, Mission, and Information System View*, NIST Special Publication 800-39, March 2011. http://nvlpubs.nist.gov/nistpubs/Legacy/SP/nistspecialpublication800-39.pdf

U.S. Department of Energy, *Electricity Subsector Cybersecurity Risk Management Process*, DOE/OE-0003, May 2012. https://energy.gov/sites/prod/files/Cybersecurity Risk Management Process Guideline - Final - May 2012.pdf

2.0 Framework Basics

The Framework provides a common language for understanding, managing, and expressing cybersecurity risk both internally and externally. It can be used to help identify and prioritize actions for reducing cybersecurity risk, and it is a tool for aligning policy, business, and technological approaches to managing that risk. It can be used to manage cybersecurity risk across entire organizations or it can be focused on the delivery of critical services within an organization. Different types of entities – including sector coordinating structures, associations, and organizations – can use the Framework for different purposes, including the creation of common Profiles.

2.1 Framework Core

The *Framework Core* provides a set of activities to achieve specific cybersecurity *outcomes*, and references examples of guidance to achieve those outcomes. The Core is not a checklist of actions to perform. It presents key cybersecurity outcomes identified by industry as helpful in managing cybersecurity risk. The Core comprises four elements: Functions, Categories, Subcategories, and Informative References, depicted in **Figure 1**:

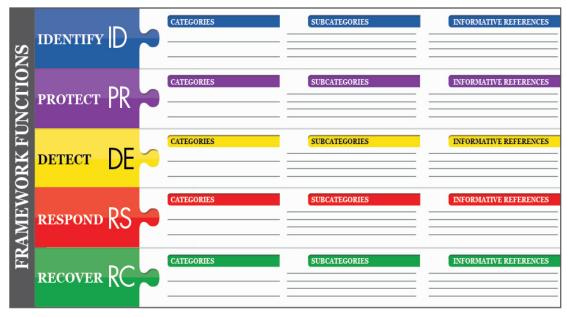


Figure 1: Framework Core Structure

The Framework Core elements work together as follows:

• Functions organize basic cybersecurity activities at their highest level. These Functions are Identify, Protect, Detect, Respond, and Recover. They aid an organization in expressing its management of cybersecurity risk by organizing information, enabling risk management decisions, addressing threats, and improving by learning from previous activities. The Functions also align with existing methodologies for incident management and help show the impact of investments in cybersecurity. For example, investments in planning and exercises support timely response and recovery actions, resulting in reduced impact to the delivery of services.

- Categories are the subdivisions of a Function into groups of cybersecurity outcomes closely tied to programmatic needs and particular activities. Examples of Categories include "Asset Management," "Identity Management and Access Control," and "Detection Processes."
- **Subcategories** further divide a Category into specific outcomes of technical and/or management activities. They provide a set of results that, while not exhaustive, help support achievement of the outcomes in each Category. Examples of Subcategories include "External information systems are catalogued," "Data-at-rest is protected," and "Notifications from detection systems are investigated."
- Informative References are specific sections of standards, guidelines, and practices common among critical infrastructure sectors that illustrate a method to achieve the outcomes associated with each Subcategory. The Informative References presented in the Framework Core are illustrative and not exhaustive. They are based upon cross-sector guidance most frequently referenced during the Framework development process. 10

The five Framework Core Functions are defined below. These Functions are not intended to form a serial path, or lead to a static desired end state. Rather, the Functions should be performed concurrently and continuously to form an operational culture that addresses the dynamic cybersecurity risk. See <u>Appendix A</u> for the complete Framework Core listing.

- **Identify** Develop an organizational understanding to manage cybersecurity risk to systems, assets, data, and capabilities.
 - The activities in the Identify Function are foundational for effective use of the Framework. Understanding the business context, the resources that support critical functions, and the related cybersecurity risks enables an organization to focus and prioritize its efforts, consistent with its risk management strategy and business needs. Examples of outcome Categories within this Function include: Asset Management; Business Environment; Governance; Risk Assessment; and Risk Management Strategy.
- **Protect** Develop and implement appropriate safeguards to ensure delivery of critical infrastructure services.
 - The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of outcome Categories within this Function include: Identity Management and Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance; and Protective Technology.

NIST developed a Compendium of informative references gathered from the Request for Information (RFI) input, Cybersecurity Framework workshops, and stakeholder engagement during the Framework development process. The Compendium includes standards, guidelines, and practices to assist with implementation. The Compendium is not intended to be an exhaustive list, but rather a starting point based on initial stakeholder input. The Compendium and other supporting material can be found at http://www.nist.gov/cyberframework/.

- **Detect** Develop and implement appropriate activities to identify the occurrence of a cybersecurity event.
- The Detect Function enables timely discovery of cybersecurity events. Examples of outcome Categories within this Function include: Anomalies and Events; Security Continuous Monitoring; and Detection Processes.
 - **Respond** Develop and implement appropriate activities to take action regarding a detected cybersecurity incident.
- The Respond Function supports the ability to contain the impact of a potential cybersecurity incident. Examples of outcome Categories within this Function include: Response Planning; Communications; Analysis; Mitigation; and Improvements.
 - **Recover** Develop and implement appropriate activities to maintain plans for resilience and to restore any capabilities or services that were impaired due to a cybersecurity incident.
 - The Recover Function supports timely recovery to normal operations to reduce the impact from a cybersecurity incident. Examples of outcome Categories within this Function include: Recovery Planning; Improvements; and Communications.

2.2 Framework Implementation Tiers

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- 352 The Framework Implementation Tiers ("Tiers") provide context on how an organization views
- 353 cybersecurity risk and the processes in place to manage that risk. Ranging from Partial (Tier 1) to
- 354 Adaptive (Tier 4), Tiers describe an increasing degree of rigor and sophistication in
- 355 cybersecurity risk management practices. They help determine the extent to which cybersecurity
- risk management is informed by business needs and is integrated into an organization's overall
- risk management practices. Risk management considerations include many aspects of
- 358 cybersecurity, including the degree to which privacy and civil liberties considerations are
- integrated into an organization's management of cybersecurity risk and potential risk responses.
- The Tier selection process considers an organization's current risk management practices, threat
- environment, legal and regulatory requirements, information sharing practices, business/mission
- objectives, supply chain cybersecurity requirements, and organizational constraints.
- Organizations should determine the desired Tier, ensuring that the selected level meets the
- organizational goals, is feasible to implement, and reduces cybersecurity risk to critical assets
- and resources to levels acceptable to the organization. Organizations should consider leveraging
- 366 external guidance obtained from Federal government departments and agencies, Information
- 367 Sharing and Analysis Centers (ISACs), Information Sharing and Analysis Organizations
- 368 (ISAOs), existing maturity models, or other sources to assist in determining their desired tier.
- While organizations identified as Tier 1 (Partial) are encouraged to consider moving toward Tier
- 2 or greater, Tiers do not necessarily represent maturity levels. Tiers are meant to support
- organizational decision making about how to manage cybersecurity risk, as well as which
- dimensions of the organization are higher priority and should receive additional resources.
- Progression to higher Tiers is encouraged when a cost-benefit analysis indicates a feasible and
- 374 cost-effective reduction of cybersecurity risk.

- 375 Successful implementation of the Framework is based upon achieving the outcomes described in
- 376 the organization's Target Profile(s) and not upon Tier determination. Still, Tier selection and
- designation naturally affect Framework Profiles. The Tier recommendation by Business/Process
- 378 Level managers, as approved by the Senior Executive Level, will help set the overall tone for
- how cybersecurity risk will be managed within the organization, and should influence
- prioritization within a Target Profile and assessments of progress in addressing gaps.
- 381 The Tier definitions are as follows:

Tier 1: Partial

- *Risk Management Process* Organizational cybersecurity risk management practices are not formalized, and risk is managed in an *ad hoc* and sometimes reactive manner. Prioritization of cybersecurity activities may not be directly informed by organizational risk objectives, the threat environment, or business/mission requirements.
- Integrated Risk Management Program There is limited awareness of cybersecurity risk at the organizational level. The organization implements cybersecurity risk management on an irregular, case-by-case basis due to varied experience or information gained from outside sources. The organization may not have processes that enable cybersecurity information to be shared within the organization.
- External Participation The organization does not understand its role in the larger ecosystem with respect to its dependencies and dependents. The organization does not collaborate with or receive information (e.g., threat intelligence, best practices, technologies) from other entities (e.g., buyers, suppliers, dependencies, dependents, ISAOs, researchers, governments), nor does it share information. The organization is generally unaware of the cyber supply chain risks of the products and services it provides and that it uses.

Tier 2: Risk Informed

- *Risk Management Process* Risk management practices are approved by management but may not be established as organizational-wide policy. Prioritization of cybersecurity activities and protection needs is directly informed by organizational risk objectives, the threat environment, or business/mission requirements.
- Integrated Risk Management Program There is an awareness of cybersecurity risk at the organizational level, but an organization-wide approach to managing cybersecurity risk has not been established. Cybersecurity information is shared within the organization on an informal basis. Consideration of cybersecurity in organizational objectives and programs may occur at some but not all levels of the organization. Cyber risk assessment of organizational and external assets occurs, but is not typically repeatable or reoccurring.
- External Participation Generally, the organization understands its role in the larger ecosystem with respect to its own dependencies or dependents, but not both. The organization collaborates with and receives some information from other entities and generates some of its own information, but may not share information with others. Additionally, the organization is aware of the cyber supply chain risks associated with the products and services it provides and that it uses, but does not act consistently or formally upon those risks.

Tier 3: Repeatable

- Risk Management Process The organization's risk management practices are formally approved and expressed as policy. Organizational cybersecurity practices are regularly updated based on the application of risk management processes to changes in business/mission requirements and a changing threat and technology landscape.
- Integrated Risk Management Program There is an organization-wide approach to manage cybersecurity risk. Risk-informed policies, processes, and procedures are defined, implemented as intended, and reviewed. Consistent methods are in place to respond effectively to changes in risk. Personnel possess the knowledge and skills to perform their appointed roles and responsibilities. The organization consistently and accurately monitors cybersecurity risk of organizational assets. Senior cybersecurity and non-cybersecurity executives communicate regularly regarding cybersecurity risk. Senior executives ensure consideration of cybersecurity through all lines of operation in the organization.
- External Participation The organization understands its role, dependencies, and dependents in the larger ecosystem and may contribute to the community's broader understanding of risks. It collaborates with and receives information from other entities regularly that complements internally generated information, and shares information with other entities. The organization is aware of the cyber supply chain risks associated with the products and services it provides and that it uses. Additionally, it usually acts formally upon those risks, including mechanisms such as written agreements to communicate baseline requirements, governance structures (e.g., risk councils), and policy implementation and monitoring.

Tier 4: Adaptive

- Risk Management Process The organization adapts its cybersecurity practices based on previous and current cybersecurity activities, including lessons learned and predictive indicators. Through a process of continuous improvement incorporating advanced cybersecurity technologies and practices, the organization actively adapts to a changing threat and technology landscapes and responds in a timely and effective manner to evolving, sophisticated threats.
- Integrated Risk Management Program There is an organization-wide approach to managing cybersecurity risk that uses risk-informed policies, processes, and procedures to address potential cybersecurity events. The relationship between cybersecurity risk and organizational objectives is clearly understood and considered when making decisions. Senior executives monitor cybersecurity risk in the same context as financial risk and other organizational risks. The organizational budget is based on an understanding of the current and predicted risk environment and risk tolerance. Business units implement executive vision and analyze system-level risks in the context of the organizational risk tolerances. Cybersecurity risk management is part of the organizational culture and evolves from an awareness of previous activities and continuous awareness of activities on their systems and networks. The organization can quickly and efficiently account for changes to business/mission objectives in how risk is approached and communicated.

459 External Participation - The organization understands its role, dependencies, and 460 dependents in the larger ecosystem and contributes to the community's broader understanding of risks. It receives, generates, and reviews prioritized information that 461 462 informs continuous analysis of its risks as the threat and technology landscape evolves. 463 The organization shares that information internally and externally with other 464 collaborators. The organization uses real-time or near real-time information to understand 465 and consistently act upon cyber supply chain risks associated with the products and services it provides and that it uses. Additionally, it communicates proactively, using 466 467 formal (e.g. agreements) and informal mechanisms to develop and maintain strong supply chain relationships. 468

2.3 Framework Profile

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- 470 The Framework Profile ("Profile") is the alignment of the Functions, Categories, and
- Subcategories with the business requirements, risk tolerance, and resources of the organization.
- 472 A Profile enables organizations to establish a roadmap for reducing cybersecurity risk that is well
- aligned with organizational and sector goals, considers legal/regulatory requirements and
- 474 industry best practices, and reflects risk management priorities. Given the complexity of many
- organizations, they may choose to have multiple profiles, aligned with particular components and
- 476 recognizing their individual needs.
- Framework Profiles can be used to describe the current state or the desired target state of specific
- 478 cybersecurity activities. The Current Profile indicates the cybersecurity outcomes that are
- currently being achieved. The Target Profile indicates the outcomes needed to achieve the
- desired cybersecurity risk management goals. Profiles support business/mission requirements
- and aid in the communication of risk within and between organizations. This Framework
- document does not prescribe Profile templates, allowing for flexibility in implementation.
- Comparison of Profiles (e.g., the Current Profile and Target Profile) may reveal gaps to be
- addressed to meet cybersecurity risk management objectives. An action plan to address these
- gaps can contribute to the roadmap described above. Prioritization of gap mitigation is driven by
- 486 the organization's business needs and risk management processes. This risk-based approach
- enables an organization to gauge resource estimates (e.g., staffing, funding) to achieve
- 488 cybersecurity goals in a cost-effective, prioritized manner.

2.4 Coordination of Framework Implementation

Figure 2 describes a common flow of information and decisions at the following levels within an organization:

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- Business/Process
- Implementation/Operations

The executive level communicates the mission priorities, available resources, and overall risk tolerance to the business/process level. The business/process level uses the information as inputs into the risk management process, and then collaborates with the implementation/operations level to communicate business needs and create a Profile. The implementation/operations level communicates the Profile implementation progress to the business/process level. The business/process level uses this information to perform an impact assessment. Business/process level management reports the outcomes of that impact assessment to the executive level to inform the organization's overall risk management process and to the implementation/operations level for awareness of business impact.

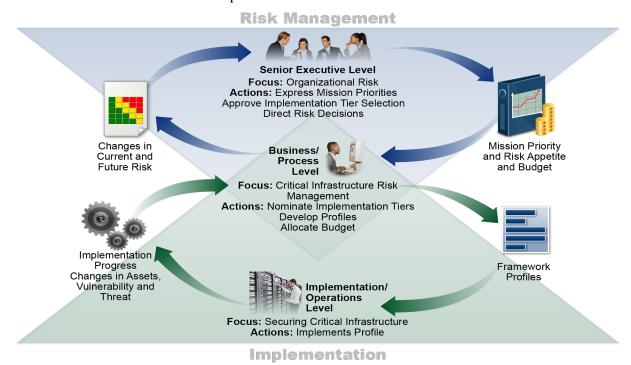


Figure 2: Notional Information and Decision Flows within an Organization

3.0 How to Use the Framework

- An organization can use the Framework as a key part of its systematic process for identifying,
- assessing, and managing cybersecurity risk. The Framework is not designed to replace existing
- processes; an organization can use its current process and overlay it onto the Framework to
- determine gaps in its current cybersecurity risk approach and develop a roadmap to
- improvement. Using the Framework as a cybersecurity risk management tool, an organization
- 510 can determine activities that are most important to critical service delivery and prioritize
- expenditures to maximize the impact of the investment.
- The Framework is designed to complement existing business and cybersecurity operations. It can
- serve as the foundation for a new cybersecurity program or a mechanism for improving an
- existing program. The Framework provides a means of expressing cybersecurity requirements to
- business partners and customers and can help identify gaps in an organization's cybersecurity
- practices. It also provides a general set of considerations and processes for considering privacy
- and civil liberties implications in the context of a cybersecurity program.
- The Framework can be applied throughout the life cycle phases of design, build/buy, deploy,
- operate, and decommission. The design phase should account for cybersecurity requirements as a
- part of a larger multi-disciplinary systems engineering process. 11 A key milestone of the design
- 521 phase is validation that the system cybersecurity specifications match the needs and risk
- disposition of the organization as captured in a Framework Profile. The desired cybersecurity
- outcomes prioritized in a Target Profile should be incorporated when a) developing the system
- during the build phase and b) purchasing or outsourcing the system during the buy phase. That
- same Target Profile serves as a list of system cybersecurity features that should be assessed when
- deploying the system to verify all features are implemented. The cybersecurity outcomes
- determined by using the Framework then should serve as a basis for ongoing operation of the
- 528 system. This includes occasional reassessment, capturing results in a Current Profile, to verify
- that cybersecurity requirements are still fulfilled. Typically, a complex web of dependencies
- (e.g., compensating and common controls) among systems means the outcomes documented in
- Target Profiles of related systems should be carefully considered as systems are
- 532 decommissioned.
- The following sections present different ways in which organizations can use the Framework.

3.1 Basic Review of Cybersecurity Practices

- The Framework can be used to compare an organization's current cybersecurity activities with
- those outlined in the Framework Core. Through the creation of a Current Profile, organizations
- can examine the extent to which they are achieving the outcomes described in the Core
- 538 Categories and Subcategories, aligned with the five high-level Functions: Identify, Protect,
- Detect, Respond, and Recover. An organization may find that it is already achieving the desired
- outcomes, thus managing cybersecurity commensurate with the known risk. Alternatively, an
- organization may determine that it has opportunities to (or needs to) improve. The organization
- can use that information to develop an action plan to strengthen existing cybersecurity practices

¹¹ NIST Special Publication 800-160 - *System Security Engineering, Considerations for a Multidisciplinary Approach in the Engineering of Trustworthy Secure Systems*, Ross et al, November 2016, http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-160.pdf

- and reduce cybersecurity risk. An organization may also find that it is overinvesting to achieve
- 544 certain outcomes. The organization can use this information to reprioritize resources.
- While they do not replace a risk management process, these five high-level Functions will
- provide a concise way for senior executives and others to distill the fundamental concepts of
- 547 cybersecurity risk so that they can assess how identified risks are managed, and how their
- organization stacks up at a high level against existing cybersecurity standards, guidelines, and
- practices. The Framework can also help an organization answer fundamental questions,
- including "How are we doing?" Then they can move in a more informed way to strengthen their
- 551 cybersecurity practices where and when deemed necessary.
- 552 3.2 Establishing or Improving a Cybersecurity Program
- The following steps illustrate how an organization could use the Framework to create a new
- cybersecurity program or improve an existing program. These steps should be repeated as
- necessary to continuously improve cybersecurity.
- 556 **Step 1: Prioritize and Scope**. The organization identifies its business/mission objectives and
- high-level organizational priorities. With this information, the organization makes strategic
- decisions regarding cybersecurity implementations and determines the scope of systems and
- assets that support the selected business line or process. The Framework can be adapted to
- support the different business lines or processes within an organization, which may have
- different business needs and associated risk tolerance. Risk tolerances may be reflected in a
- target Implementation Tier.
- 563 **Step 2: Orient**. Once the scope of the cybersecurity program has been determined for the
- business line or process, the organization identifies related systems and assets, regulatory
- requirements, and overall risk approach. The organization then consults sources to identify
- threats and vulnerabilities applicable to those systems and assets.
- 567 **Step 3: Create a Current Profile.** The organization develops a Current Profile by indicating
- which Category and Subcategory outcomes from the Framework Core are currently being
- achieved. If an outcome is partially achieved, noting this fact will help support subsequent steps.
- 570 **Step 4: Conduct a Risk Assessment**. This assessment could be guided by the organization's
- overall risk management process or previous risk assessment activities. The organization
- analyzes the operational environment in order to discern the likelihood of a cybersecurity event
- and the impact that the event could have on the organization. It is important that organizations
- identify emerging risks and use cyber threat information from internal and external sources to
- gain a better understanding of the likelihood and impact of cybersecurity events.
- 576 Step 5: Create a Target Profile. The organization creates a Target Profile that focuses on the
- assessment of the Framework Categories and Subcategories describing the organization's desired
- 578 cybersecurity outcomes. Organizations also may develop their own additional Categories and
- 579 Subcategories to account for unique organizational risks. The organization may also consider
- influences and requirements of external stakeholders such as sector entities, customers, and
- business partners when creating a Target Profile. The Profile should appropriately reflect criteria
- within the target Implementation Tier.

- 583 Step 6: Determine, Analyze, and Prioritize Gaps. The organization compares the Current
- Profile and the Target Profile to determine gaps. Next, it creates a prioritized action plan to
- address gaps reflecting mission drivers, costs and benefits, and risks to achieve the outcomes
- in the Target Profile. The organization then determines resources, including funding and
- workforce, necessary to address the gaps. Using Profiles in this manner encourages the
- organization to make informed decisions about cybersecurity activities, supports risk
- management, and enables the organization to perform cost-effective, targeted improvements.
- 590 Step 7: Implement Action Plan. The organization determines which actions to take to address
- the gaps, if any, identified in the previous step. It then adjusts its current cybersecurity practices
- in order to achieve the Target Profile. For further guidance, the Framework identifies example
- 593 Informative References regarding the Categories and Subcategories, but organizations should
- determine which standards, guidelines, and practices, including those that are sector specific,
- work best for their needs.

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- An organization may repeat the steps as needed to continuously assess and improve its
- 597 cybersecurity. For instance, organizations may find that more frequent repetition of the orient
- 598 step improves the quality of risk assessments. Furthermore, organizations may monitor progress
- 599 through iterative updates to the Current Profile, subsequently comparing the Current Profile to
- 600 the Target Profile. Organizations may also use this process to align their cybersecurity program
- with their desired Framework Implementation Tier.

3.3 Communicating Cybersecurity Requirements with Stakeholders

- The Framework provides a common language to communicate requirements among interdependent stakeholders responsible for the delivery of essential critical infrastructure products and services. Examples include:
 - An organization may use a Target Profile to express cybersecurity risk management requirements to an external service provider (e.g., a cloud provider to which it is exporting data).
 - An organization may express its cybersecurity state through a Current Profile to report results or to compare with acquisition requirements.
 - A critical infrastructure owner/operator, having identified an external partner on whom
 that infrastructure depends, may use a Target Profile to convey required Categories and
 Subcategories.
 - A critical infrastructure sector may establish a Target Profile that can be used among its constituents as an initial baseline Profile to build their tailored Target Profiles.
 - An organization can better manage cybersecurity risk among stakeholders by assessing their position in the critical infrastructure and the broader digital economy using Implementation Tiers.

Communication is especially important among stakeholders up and down supply chains. Supply

- chains are a complex, globally distributed, and interconnected set of resources and processes
- between multiple levels of organizations. Supply chains begin with the sourcing of products and
- services and extend from the design, development, manufacturing, processing, handling, and
- delivery of products and services to the end user. Given these complex and interconnected
- relationships, supply chain risk management (SCRM) is a critical organizational function.

- 625 Cyber SCRM is the set of activities necessary to manage cybersecurity risk associated with external parties. More specifically, cyber SCRM addresses both the cybersecurity effect an 626 organization has on external parties and the cybersecurity effect external parties have on an 627
- 628 organization.

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- 629 A primary objective of cyber SCRM is to identify, assess, and mitigate "products and services 630 that may contain potentially malicious functionality, are counterfeit, or are vulnerable due to poor manufacturing and development practices within the cyber supply chain¹²." Cyber SCRM 631 activities may include:
- 632
 - Determining cybersecurity requirements for suppliers,
 - Enacting cybersecurity requirements through formal agreement (e.g., contracts),
 - Communicating to suppliers how those cybersecurity requirements will be verified and validated,
 - Verifying that cybersecurity requirements are met through a variety of assessment methodologies, and
 - Governing and managing the above activities.

As depicted in Figure 3, cyber SCRM encompasses technology suppliers and buyers, as well as non-technology suppliers and buyers, where technology is minimally composed of information technology (IT), industrial control systems (ICS), cyber-physical systems (CPS), and connected devices more generally, including the Internet of Things (IoT).

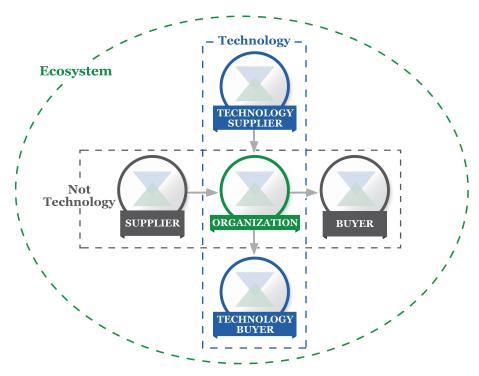


Figure 3: Cyber Supply Chain Relationships

¹² NIST Special Publication 800-161: Supply Chain Risk Management Practices for Federal Information Systems and Organizations, Boyens et al, April 2015, http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-161.pdfhttp://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-161.pdf

- The parties described in Figure 3 comprise an organization's cybersecurity ecosystem. These
- relationships highlight the crucial role of cyber SCRM in addressing cybersecurity risk in critical
- infrastructure and the broader digital economy. These relationships, the products and services
- they provide, and the risks they present should be identified and factored into the protective and
- detective capabilities of organizations, as well as their response and recovery protocols.
- In the figure above, "Buyer" refers to the people or organizations that consume a given product
- or service from an organization, including both for-profit and not-for-profit organizations.
- "Supplier" encompasses product and service providers that are used for an organization's
- internal purposes (e.g., IT infrastructure) or integrated into the products or services provided to
- 653 the Buyer. These terms are applicable for both technology-based and non-technology-based
- 654 relationships.
- Whether considering individual Subcategories of the Core or the comprehensive considerations
- of a Profile, the Framework offers organizations and their partners a method to help ensure the
- new product or service meets critical security outcomes. By first selecting outcomes that are
- relevant to the context (e.g., transmission of Personally Identifiable Information (PII), mission
- 659 critical service delivery, data verification services, product or service integrity) the organization
- then can evaluate partners against those criteria. For example, if a system is being purchased that
- will monitor OT for anomalous network communication, availability may be a particularly
- important cybersecurity objective to achieve and should drive a Technology Supplier evaluation
- against applicable Subcategories (e.g., ID.BE-4, ID.SC-3, ID.SC-4, ID.SC-5, PR.DS-4, PR.DS-6,
- 664 PR.DS-7, PR.DS-8, PR.IP-1, DE.AE-5).

665 3.4 Buying Decisions

- Since a Framework Target Profile is a prioritized list of organizational cybersecurity
- requirements, Target Profiles can be used to inform decisions about buying products and
- services. This transaction varies from cyber SCRM (Section 3.3) in that it may not be possible to
- impose a set of cybersecurity requirements on the supplier. Instead, the objective should be to
- make the best buying decision among multiple suppliers, given a carefully determined list of
- 671 cybersecurity requirements. Often, this means some degree of trade-off analysis, so a product or
- service with known gaps to the Target Profile may be evaluated.
- Once a product or service is purchased, the Profile also can be used to track and address residual
- 674 cybersecurity risk. For example, if the service or product purchased did not meet all the
- objectives described in the Target Profile, the organization can address the residual risk through
- other management actions. The Profile also provides the organization a method for assessing if
- the product meets cybersecurity outcomes through periodic review and testing mechanisms.

678 3.5 Identifying Opportunities for New or Revised Informative

- 679 References
- The Framework can be used to identify opportunities for new or revised standards, guidelines, or
- practices where additional Informative References would help organizations address emerging
- needs. An organization implementing a given Subcategory, or developing a new Subcategory,
- might discover that there are few Informative References, if any, for a related activity. To
- address that need, the organization might collaborate with technology leaders and/or standards
- bodies to draft, develop, and coordinate standards, guidelines, or practices.

3.6 Methodology to Protect Privacy and Civil Liberties

- This section describes a methodology to address individual privacy and civil liberties
- 688 implications that may result from cybersecurity operations. This methodology is intended to be a
- general set of considerations and processes since privacy and civil liberties implications may
- differ by sector or over time and organizations may address these considerations and processes
- with a range of technical implementations. Nonetheless, not all activities in a cybersecurity
- 692 program engender privacy and civil liberties considerations. Technical privacy standards.
- 693 guidelines, and additional best practices may need to be developed to support improved technical
- 694 implementations.

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- 695 Privacy and cybersecurity have a strong connection. An organization's cybersecurity activities
- also can create risks to privacy and civil liberties when personal information is used, collected,
- processed, maintained, or disclosed. Some examples include: cybersecurity activities that result
- in the over-collection or over-retention of personal information; disclosure or use of personal
- information unrelated to cybersecurity activities; and cybersecurity mitigation activities that
- result in denial of service or other similar potentially adverse impacts, including some types of
- incident detection or monitoring that may inhibit freedom of expression or association.
- The government and its agents have a responsibility to protect civil liberties arising from
- 703 cybersecurity activities. As referenced in the methodology below, government or its agents that
- own or operate critical infrastructure should have a process in place to support compliance of
- 705 cybersecurity activities with applicable privacy laws, regulations, and Constitutional
- requirements.
- To address privacy implications, organizations may consider how their cybersecurity program
- might incorporate privacy principles such as: data minimization in the collection, disclosure, and
- retention of personal information material related to the cybersecurity incident; use limitations
- outside of cybersecurity activities on any information collected specifically for cybersecurity
- activities; transparency for certain cybersecurity activities; individual consent and redress for
- adverse impacts arising from use of personal information in cybersecurity activities; data quality,
- 713 integrity, and security; and accountability and auditing.
- As organizations assess the Framework Core in Appendix A, the following processes and
- activities may be considered as a means to address the above-referenced privacy and civil
- 716 liberties implications:

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Governance of cybersecurity risk

- An organization's assessment of cybersecurity risk and potential risk responses considers the privacy implications of its cybersecurity program
- Individuals with cybersecurity-related privacy responsibilities report to appropriate management and are appropriately trained
- Process is in place to support compliance of cybersecurity activities with applicable privacy laws, regulations, and Constitutional requirements
- Process is in place to assess implementation of the above organizational measures and controls

Approaches to identifying, authenticating, and authorizing individuals to access organizational assets and systems

• Steps are taken to identify and address the privacy implications of identity management and access control measures to the extent that they involve collection, disclosure, or use of personal information.

Awareness and training measures

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- Applicable information from organizational privacy policies is included in cybersecurity workforce training and awareness activities
- Service providers that provide cybersecurity-related services for the organization are informed about the organization's applicable privacy policies

Anomalous activity detection and system and assets monitoring

• Process is in place to conduct a privacy review of an organization's anomalous activity detection and cybersecurity monitoring

Response activities, including information sharing or other mitigation efforts

- Process is in place to assess and address whether, when, how, and the extent to which
 personal information is shared outside the organization as part of cybersecurity
 information sharing activities
- Process is in place to conduct a privacy review of an organization's cybersecurity mitigation efforts

4.0 Self-Assessing Cybersecurity Risk with the Framework

- 746 The Cybersecurity Framework is designed to reduce risk by improving the management of
- 747 cybersecurity risk to organizational objectives. Ideally, organizations using the Framework will
- be able to measure and assign values to their risk *along with* the cost and benefits of steps taken
- to reduce risk to acceptable levels. The better an organization is able to measure its risk, costs,
- and benefits of cybersecurity strategies and steps, the more rational, effective, and valuable its
- 751 cybersecurity approach and investments will be.

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- 752 Self-assessment and measurement should improve decision making about investment priorities.
- For example, measuring or at least robustly characterizing aspects of an organization's
- cybersecurity state and trends over time can enable that organization to understand and convey
- meaningful risk information to dependents, Suppliers, Buyers, and other parties. An organization
- can accomplish this internally or by seeking a third-party assessment. If done properly and with
- an appreciation of limitations, these measurements can provide a basis for strong trusted
- relationships, both inside and outside of an organization.
- 759 To examine the effectiveness of investments, an organization must first have a clear
- understanding of its organizational objectives, the relationship between those objectives and
- supportive cybersecurity outcomes, and how those discrete cybersecurity outcomes are
- implemented and managed. While measurements of all those items is beyond the scope of the
- Framework, the cybersecurity outcomes of the Framework Core support self-assessment of
- investment effectiveness and cybersecurity activities in the following ways:
 - Making choices about how different portions of the cybersecurity operation should operate setting Target Implementation Tiers,
 - Evaluating the organization's approach to cybersecurity risk management by determining Current Implementation Tiers,
 - Prioritizing cybersecurity outcomes by developing Target Profiles,
 - Determining the degree to which specific cybersecurity steps achieve desired cybersecurity outcomes by assessing Current Profiles, and
 - Measuring the degree of implementation for controls catalogs or technical guidance listed as Informative References.

Organizations should be thoughtful, creative, and careful about the ways in which they employ measurements to optimize use, while avoiding reliance on artificial indicators of current state and progress in improving cybersecurity risk management. Any time measurements are employed as part of the Framework process, organizations are encouraged to clearly identify and know why these measurements are important and how they will contribute to the overall management of cybersecurity risk. They also should be clear about the limitations of measurements that are used.

- For example, tracking both security measures and business outcomes may provide meaningful
- insight as to how changes in granular security controls affect the completion of organizational
- objectives. While it is sometimes important to determine whether or not an organizational
- objective was achieved through lagging measurement, leading measurements of whether a
- 784 cybersecurity risk may occur, and the impact it might have, are typically more important to
- determining likelihood of accomplishing an organizational objective.

- Organizations are encouraged to innovate and customize how they incorporate measurements
- into their application of the Framework with a full appreciation of their usefulness and
- 788 limitations.

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Appendix A: Framework Core

- 790 This appendix presents the Framework Core: a listing of Functions, Categories, Subcategories,
- and Informative References that describe specific cybersecurity activities that are common
- across all critical infrastructure sectors. The chosen presentation format for the Framework Core
- does not suggest a specific implementation order or imply a degree of importance of the
- 794 Categories, Subcategories, and Informative References. The Framework Core presented in this
- appendix represents a common set of activities for managing cybersecurity risk. While the
- Framework is not exhaustive, it is extensible, allowing organizations, sectors, and other entities
- 797 to use Subcategories and Informative References that are cost-effective and efficient and that
- enable them to manage their cybersecurity risk. Activities can be selected from the Framework
- 799 Core during the Profile creation process and additional Categories, Subcategories, and
- 800 Informative References may be added to the Profile. An organization's risk management
- processes, legal/regulatory requirements, business/mission objectives, and organizational
- constraints guide the selection of these activities during Profile creation. Personal information is
- 803 considered a component of data or assets referenced in the Categories when assessing security
- risks and protections.

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- While the intended outcomes identified in the Functions, Categories, and Subcategories are the
- same for IT and ICS, the operational environments and considerations for IT and ICS differ. ICS
- have a direct effect on the physical world, including potential risks to the health and safety of
- individuals, and impact on the environment. Additionally, ICS have unique performance and
- reliability requirements compared with IT, and the goals of safety and efficiency must be
- 810 considered when implementing cybersecurity measures.
- For ease of use, each component of the Framework Core is given a unique identifier. Functions
- and Categories each have a unique alphabetic identifier, as shown in Table 1. Subcategories
- within each Category are referenced numerically; the unique identifier for each Subcategory is
- included in Table 2.
- Additional supporting material relating to the Framework can be found on the NIST website at
- 816 http://www.nist.gov/cyberframework/.

Table 1: Function and Category Unique Identifiers

Function Unique Identifier	Function	Category Unique Identifier	Category
		ID.AM	Asset Management
		ID.BE	Business Environment
ID	Identify	ID.GV	Governance
15	identity	ID.RA	Risk Assessment
		ID.RM	Risk Management Strategy
		ID.SC	Supply Chain Risk Management
		PR.AC	Identity Management and Access Control
		PR.AT	Awareness and Training
PR	Protect	PR.DS	Data Security
		PR.IP	Information Protection Processes and Procedures
		PR.MA	Maintenance
		PR.PT	Protective Technology
			Anomalies and Events
DE	Detect	DE.CM	Security Continuous Monitoring
		DE.DP	Detection Processes
		RS.RP	Response Planning
		RS.CO	Communications
RS	Respond	RS.AN	Analysis
		RS.MI	Mitigation
		RS.IM	Improvements
		RC.RP	Recovery Planning
RC	Recover	RC.IM	Improvements
		RC.CO	Communications

Table 2: Framework Core

Function	Category	Subcategory	Informative References
	Asset Management (ID.AM): The data, personnel, devices, systems, and facilities that enable the organization to achieve business purposes are identified and managed consistent with their relative importance to organizational objectives and the organization's risk strategy.	ID.AM-1: Physical devices and systems within the organization are inventoried	CIS CSC 1 COBIT 5 BAI09.01, BAI09.02 ISA 62443-2-1:2009 4.2.3.4 ISA 62443-3-3:2013 SR 7.8 ISO/IEC 27001:2013 A.8.1.1, A.8.1.2 NIST SP 800-53 Rev. 4 CM-8, PM-5
		ID.AM-2: Software platforms and applications within the organization are inventoried	CIS CSC 2 COBIT 5 BAI09.01, BAI09.02, BAI09.05 ISA 62443-2-1:2009 4.2.3.4 ISA 62443-3-3:2013 SR 7.8 ISO/IEC 27001:2013 A.8.1.1, A.8.1.2, A.12.5.1 NIST SP 800-53 Rev. 4 CM-8, PM-5
IDENTIFY (ID)		ID.AM-3: Organizational communication and data flows are mapped	CIS CSC 12 COBIT 5 DSS05.02 ISA 62443-2-1:2009 4.2.3.4 ISO/IEC 27001:2013 A.13.2.1, A.13.2.2 NIST SP 800-53 Rev. 4 AC-4, CA-3, CA-9, PL-8
		ID.AM-4: External information systems are catalogued	CIS CSC 12 COBIT 5 APO02.02, APO10.04, DSS01.02 ISO/IEC 27001:2013 A.11.2.6 NIST SP 800-53 Rev. 4 AC-20, SA-9
		ID.AM-5: Resources (e.g., hardware, devices, data, time, and software) are prioritized based on their classification, criticality, and business value	CIS CSC 13, 14 COBIT 5 APO03.03, APO03.04, APO12.01, BAI04.02, BAI09.02 ISA 62443-2-1:2009 4.2.3.6 ISO/IEC 27001:2013 A.8.2.1 NIST SP 800-53 Rev. 4 CP-2, RA-2, SA-14, SC-6
		ID.AM-6: Cybersecurity roles and responsibilities for the entire workforce and	CIS CSC 17, 19 COBIT 5 APO01.02, APO07.06, APO13.01, DSS06.03

Function	Category	Subcategory	Informative References
		third-party stakeholders (e.g., suppliers, customers, partners) are established	ISA 62443-2-1:2009 4.3.2.3.3 ISO/IEC 27001:2013 A.6.1.1 NIST SP 800-53 Rev. 4 CP-2, PS-7, PM-11
	Business Environment (ID.BE): The organization's mission, objectives, stakeholders, and activities are understood and prioritized; this information is used to inform cybersecurity roles, responsibilities, and risk management decisions.	ID.BE-1: The organization's role in the supply chain is identified and communicated	COBIT 5 APO08.01, APO08.04, APO08.05, APO10.03, APO10.04, APO10.05 ISO/IEC 27001:2013 A.15.1.1, A.15.1.2, A.15.1.3, A.15.2.1, A.15.2.2 NIST SP 800-53 Rev. 4 CP-2, SA-12
		ID.BE-2: The organization's place in critical infrastructure and its industry sector is identified and communicated	COBIT 5 APO02.06, APO03.01 ISO/IEC 27001:2013 Clause 4.1 NIST SP 800-53 Rev. 4 PM-8
		ID.BE-3: Priorities for organizational mission, objectives, and activities are established and communicated	COBIT 5 APO02.01, APO02.06, APO03.01 ISA 62443-2-1:2009 4.2.2.1, 4.2.3.6 NIST SP 800-53 Rev. 4 PM-11, SA-14
		ID.BE-4: Dependencies and critical functions for delivery of critical services are established	COBIT 5 APO10.01, BAI04.02, BAI09.02 ISO/IEC 27001:2013 A.11.2.2, A.11.2.3, A.12.1.3 NIST SP 800-53 Rev. 4 CP-8, PE-9, PE-11, PM-8, SA-14
		ID.BE-5: Resilience requirements to support delivery of critical services are established for all operating states (e.g. under duress/attack, during recovery, normal operations)	COBIT 5 BAI03.02, DSS04.02 ISO/IEC 27001:2013 A.11.1.4, A.17.1.1, A.17.1.2, A.17.2.1 NIST SP 800-53 Rev. 4 CP-2, CP-11, SA-13, SA- 14
	Governance (ID.GV): The policies, procedures, and processes to manage and monitor the organization's regulatory, legal, risk, environmental, and operational requirements are understood and inform the	ID.GV-1: Organizational information security policy is established	CIS CSC 19 COBIT 5 APO01.03, APO13.01, EDM01.01, EDM01.02 ISA 62443-2-1:2009 4.3.2.6 ISO/IEC 27001:2013 A.5.1.1 NIST SP 800-53 Rev. 4 -1 controls from all families

Function	Category	Subcategory	Informative References
	management of cybersecurity risk.	ID.GV-2: Information security roles & responsibilities are coordinated and aligned with internal roles and external partners	CIS CSC 19 COBIT 5 APO01.02, APO10.03, APO13.02, DSS05.04 ISA 62443-2-1:2009 4.3.2.3.3 ISO/IEC 27001:2013 A.6.1.1, A.7.2.1, A.15.1.1 NIST SP 800-53 Rev. 4 PS-7, PM-1, PM-2
		ID.GV-3: Legal and regulatory requirements regarding cybersecurity, including privacy and civil liberties obligations, are understood and managed	CIS CSC 19 COBIT 5 BAI02.01, MEA03.01, MEA03.04 ISA 62443-2-1:2009 4.4.3.7 ISO/IEC 27001:2013 A.18.1.1, A.18.1.2, A.18.1.3, A.18.1.4, A.18.1.5 NIST SP 800-53 Rev. 4 -1 controls from all families (except PM-1)
		ID.GV-4: Governance and risk management processes address cybersecurity risks	COBIT 5 EDM03.02, APO12.02, APO12.05, DSS04.02 ISA 62443-2-1:2009 4.2.3.1, 4.2.3.3, 4.2.3.8, 4.2.3.9, 4.2.3.11, 4.3.2.4.3, 4.3.2.6.3 ISO/IEC 27001:2013 Clause 6 NIST SP 800-53 Rev. 4 SA-2, PM-3, PM-7, PM-9, PM-10, PM-11
	Risk Assessment (ID.RA): The organization understands the cybersecurity risk to organizational operations (including mission, functions, image or report time)	ID.RA-1: Asset vulnerabilities are identified and documented	CIS CSC 4 COBIT 5 APO12.01, APO12.02, APO12.03, APO12.04, DSS05.01, DSS05.02 ISA 62443-2-1:2009 4.2.3, 4.2.3.7, 4.2.3.9, 4.2.3.12 ISO/IEC 27001:2013 A.12.6.1, A.18.2.3 NIST SP 800-53 Rev. 4 CA-2, CA-7, CA-8, RA-3, RA-5, SA-5, SA-11, SI-2, SI-4, SI-5
	image, or reputation), organizational assets, and individuals.	ID.RA-2: Cyber threat intelligence is received from information sharing forums and sources	CIS CSC 4 COBIT 5 BAI08.01 ISA 62443-2-1:2009 4.2.3, 4.2.3.9, 4.2.3.12 ISO/IEC 27001:2013 A.6.1.4 NIST SP 800-53 Rev. 4 SI-5, PM-15, PM-16

Function	Category	Subcategory	Informative References
		ID.RA-3: Threats, both internal and external, are identified and documented	CIS CSC 4 COBIT 5 APO12.01, APO12.02, APO12.03, APO12.04 ISA 62443-2-1:2009 4.2.3, 4.2.3.9, 4.2.3.12 ISO/IEC 27001:2013 Clause 6.1.2 NIST SP 800-53 Rev. 4 RA-3, SI-5, PM-12, PM-16
		ID.RA-4: Potential business impacts and likelihoods are identified	CIS CSC 4 COBIT 5 DSS04.02 ISA 62443-2-1:2009 4.2.3, 4.2.3.9, 4.2.3.12 ISO/IEC 27001:2013 A.16.1.6, Clause 6.1.2 NIST SP 800-53 Rev. 4 RA-2, RA-3, SA-14, PM-9, PM-11
		ID.RA-5: Threats, vulnerabilities, likelihoods, and impacts are used to determine risk	CIS CSC 4 COBIT 5 APO12.02 ISO/IEC 27001:2013 A.12.6.1 NIST SP 800-53 Rev. 4 RA-2, RA-3, PM-16
		ID.RA-6: Risk responses are identified and prioritized	CIS CSC 4 COBIT 5 APO12.05, APO13.02 ISO/IEC 27001:2013 Clause 6.1.3 NIST SP 800-53 Rev. 4 PM-4, PM-9
	Risk Management Strategy (ID.RM): The organization's priorities, constraints, risk tolerances, and assumptions are	ID.RM-1: Risk management processes are established, managed, and agreed to by organizational stakeholders	CIS CSC 4 COBIT 5 APO12.04, APO12.05, APO13.02, BAI02.03, BAI04.02 ISA 62443-2-1:2009 4.3.4.2 ISO/IEC 27001:2013 Clause 6.1.3, Clause 8.3, Clause 9.3 NIST SP 800-53 Rev. 4 PM-9
	established and used to support operational risk decisions.	ID.RM-2: Organizational risk tolerance is determined and clearly expressed	COBIT 5 APO12.06 ISA 62443-2-1:2009 4.3.2.6.5 ISO/IEC 27001:2013 Clause 6.1.3, Clause 8.3 NIST SP 800-53 Rev. 4 PM-9

Function	Category	Subcategory	Informative References
		ID.RM-3: The organization's determination of risk tolerance is informed by its role in critical infrastructure and sector specific risk analysis	COBIT 5 APO12.02 ISO/IEC 27001:2013 Clause 6.1.3, Clause 8.3 NIST SP 800-53 Rev. 4 SA-14, PM-8, PM-9, PM-11
		ID.SC-1: Cyber supply chain risk management processes are identified, established, assessed, managed, and agreed to by organizational stakeholders	CIS CSC 4 COBIT 5 APO10.01, APO10.04, APO12.04, APO12.05, APO13.02, BAI01.03, BAI02.03, BAI04.02 ISA 62443-2-1:2009 4.3.4.2 ISO/IEC 27001:2013 A.15.1.1, A.15.1.2, A.15.1.3, A.15.2.1, A.15.2.2 NIST SP 800-53 Rev. 4 SA-9, SA-12, PM-9
	Supply Chain Risk Management (ID.SC): The organization's priorities, constraints, risk tolerances, and assumptions are established and used to support risk decisions associated with managing supply chain risk. The organization has established and implemented the processes to identify, assess and manage supply chain risks.	ID.SC-2: Identify, prioritize and assess suppliers and third-party partners of information systems, components and services using a cyber supply chain risk assessment process	COBIT 5 APO10.01, APO10.02, APO10.04, APO10.05, APO12.01, APO12.02, APO12.03, APO12.04, APO12.05, APO12.06, APO13.02, BAI02.03 ISA 62443-2-1:2009 4.2.3.1, 4.2.3.2, 4.2.3.3, 4.2.3.4, 4.2.3.6, 4.2.3.8, 4.2.3.9, 4.2.3.10, 4.2.3.12, 4.2.3.13, 4.2.3.14 ISO/IEC 27001:2013 A.15.2.1, A.15.2.2 NIST SP 800-53 Rev. 4 RA-2, RA-3, SA-12, SA-14, SA-15, PM-9
		ID.SC-3: Suppliers and third-party partners are required by contract to implement appropriate measures designed to meet the objectives of the Information Security program or Cyber Supply Chain Risk Management Plan.	COBIT 5 APO10.01, APO10.02, APO10.03, APO10.04, APO10.05 ISA 62443-2-1:2009 4.3.2.6.4, 4.3.2.6.7 ISO/IEC 27001:2013 A.15.1.1, A.15.1.2, A.15.1.3 NIST SP 800-53 Rev. 4 SA-9, SA-11, SA-12, PM-9
		ID.SC-4: Suppliers and third-party partners are routinely assessed to confirm that they are meeting their contractual obligations. Reviews of audits, summaries of test results, or other equivalent evaluations of suppliers/providers are conducted	COBIT 5 APO10.01, APO10.03, APO10.04, APO10.05, MEA01.01, MEA01.02, MEA01.03, MEA01.04, MEA01.05 ISA 62443-2-1:2009 4.3.2.6.7 ISA 62443-3-3:2013 SR 6.1 ISO/IEC 27001:2013 A.15.2.1, A.15.2.2

Function	Category	Subcategory	Informative References
			NIST SP 800-53 Rev. 4 AU-2, AU-6, AU-12, AU-16, PS-7, SA-9, SA-12
		ID.SC-5: Response and recovery planning and testing are conducted with suppliers and third-party providers	CIS CSC 19, 20 COBIT 5 DSS04.04 ISA 62443-2-1:2009 4.3.2.5.7, 4.3.4.5.11 ISA 62443-3-3:2013 SR 2.8, SR 3.3, SR.6.1, SR 7.3, SR 7.4
			ISO/IEC 27001:2013 A.17.1.3 NIST SP 800-53 Rev. 4 CP-2, CP-4, IR-3, IR-4, IR-6, IR-8, IR-9
	Identity Management, Authentication and Access Control (PR.AC): Access to physical and logical assets and associated facilities is limited to authorized users, processes, and devices, and is managed consistent with the assessed risk of unauthorized access to authorized activities and transactions.	PR.AC-1: Identities and credentials are issued, managed, verified, revoked, and audited for authorized devices, users and processes	CIS CSC 1, 5, 15, 16 COBIT 5 DSS05.04, DSS06.03 ISA 62443-2-1:2009 4.3.3.5.1 ISA 62443-3-3:2013 SR 1.1, SR 1.2, SR 1.3, SR 1.4, SR 1.5, SR 1.7, SR 1.8, SR 1.9 e3, A.9.2.4, A.9.2.6, A.9.3.1, A.9.4.2, A.9.4.3 NIST SP 800-53 Rev. 4 AC-1, AC-2, IA-1, IA-2, IA-3, IA-4, IA-5, IA-6, IA-7, IA-8, IA-9, IA-10, IA-11
PROTECT (PR)		PR.AC-2: Physical access to assets is managed and protected	COBIT 5 DSS01.04, DSS05.05 ISA 62443-2-1:2009 4.3.3.3.2, 4.3.3.3.8 ISO/IEC 27001:2013 A.11.1.1, A.11.1.2, A.11.1.3, A.11.1.4, A.11.1.5, A.11.1.6, A.11.2.1, A.11.2.3, A.11.2.5, A.11.2.6, A.11.2.7, A.11.2.8 NIST SP 800-53 Rev. 4 PE-2, PE-3, PE-4, PE-5, PE-6, PE-8
		PR.AC-3: Remote access is managed	CIS CSC 12 COBIT 5 APO13.01, DSS01.04, DSS05.03 ISA 62443-2-1:2009 4.3.3.6.6 ISA 62443-3-3:2013 SR 1.13, SR 2.6 ISO/IEC 27001:2013 A.6.2.1, A.6.2.2, A.11.2.6, A.13.1.1, A.13.2.1

Function	Category	Subcategory	Informative References
			NIST SP 800-53 Rev. 4 AC-1, AC17, AC-19, AC-20, SC-15
		PR.AC-4: Access permissions and authorizations are managed, incorporating the principles of least privilege and separation of duties	CIS CSC 3, 5, 12, 14, 15, 16, 18 COBIT 5 DSS05.04 ISA 62443-2-1:2009 4.3.3.7.3 ISA 62443-3-3:2013 SR 2.1 ISO/IEC 27001:2013 A.6.1.2, A.9.1.2, A.9.2.3, A.9.4.1, A.9.4.4, A.9.4.5 NIST SP 800-53 Rev. 4 AC-1, AC-2, AC-3, AC-5, AC-6, AC-14, AC-16, AC-24
		PR.AC-5: Network integrity is protected, incorporating network segregation where appropriate	CIS CSC 9, 14, 15, 18 COBIT 5 DSS01.05, DSS05.02 ISA 62443-2-1:2009 4.3.3.4 ISA 62443-3-3:2013 SR 3.1, SR 3.8 ISO/IEC 27001:2013 A.13.1.1, A.13.1.3, A.13.2.1, A.14.1.2, A.14.1.3 NIST SP 800-53 Rev. 4 AC-4, AC-10, SC-7
		PR.AC-6: Identities are proofed and bound to credentials and asserted in interactions when appropriate	CIS CSC, 16 COBIT 5 DSS05.04, DSS05.05, DSS05.07, DSS06.03 ISA 62443-2-1:2009 4.3.3.2.2, 4.3.3.5.2, 4.3.3.7.2, 4.3.3.7.4 ISA 62443-3-3:2013 SR 1.1, SR 1.2, SR 1.4, SR 1.5, SR 1.9, SR 2.1 ISO/IEC 27001:2013, A.7.1.1, A.9.2.1 NIST SP 800-53 Rev. 4 AC-1, AC-2, AC-3, AC-16, AC-19, AC-24, IA-1, IA-2, IA-4, IA-5, IA-8, PE-2, PS-3
		PR.AC-7: Users, devices, and other assets are authenticated (e.g., single-factor, multifactor) commensurate with the risk of the transaction (e.g., individuals' security and privacy risks and other organizational risks)	CIS CSC 1, 12, 15, 16 COBIT 5 DSS05.04, DSS05.10, DSS06.10 ISA 62443-2-1:2009 4.3.3.6.1, 4.3.3.6.2, 4.3.3.6.3, 4.3.3.6.4, 4.3.3.6.5, 4.3.3.6.6, 4.3.3.6.7, 4.3.3.6.8, 4.3.3.6.9

Function	Category	Subcategory	Informative References
			ISA 62443-3-3:2013 SR 1.1, SR 1.2, SR 1.5, SR 1.7, SR 1.8, SR 1.9, SR 1.10 ISO/IEC 27001:2013 A.9.2.1, A.9.2.4, A.9.3.1, A.9.4.2, A.9.4.3, A.18.1.4 NIST SP 800-53 Rev. 4 AC-7, AC-8, AC-9, AC-11, AC-12, AC-14, IA-1, IA-2, IA-3, IA-4, IA-5, IA-8, IA-9, IA-10, IA-11
		PR.AT-1: All users are informed and trained	CIS CSC 17, 18 COBIT 5 APO07.03, BAI05.07 ISA 62443-2-1:2009 4.3.2.4.2 ISO/IEC 27001:2013 A.7.2.2, A.12.2.1 NIST SP 800-53 Rev. 4 AT-2, PM-13
	Awareness and Training (PR.AT): The organization's	PR.AT-2: Privileged users understand roles and responsibilities	CIS CSC 5, 17, 18 COBIT 5 APO07.02, DSS05.04, DSS06.03 ISA 62443-2-1:2009 4.3.2.4.2, 4.3.2.4.3 ISO/IEC 27001:2013 A.6.1.1, A.7.2.2 NIST SP 800-53 Rev. 4 AT-3, PM-13
	personnel and partners are provided cybersecurity awareness education and are adequately trained to perform their information security-related duties and responsibilities consistent with related policies, procedures, and agreements.	PR.AT-3: Third-party stakeholders (e.g., suppliers, customers, partners) understand roles and responsibilities	CIS CSC 17 COBIT 5 APO07.03, APO07.06, APO10.04, APO10.05 ISA 62443-2-1:2009 4.3.2.4.2 ISO/IEC 27001:2013 A.6.1.1, A.7.2.1, A.7.2.2 NIST SP 800-53 Rev. 4 PS-7, SA-9, SA-16
		PR.AT-4: Senior executives understand roles and responsibilities	CIS CSC 17, 19 COBIT 5 EDM01.01, APO01.02, APO07.03 ISA 62443-2-1:2009 4.3.2.4.2 ISO/IEC 27001:2013 A.6.1.1, A.7.2.2 NIST SP 800-53 Rev. 4 AT-3, PM-13
		PR.AT-5: Physical and information security personnel understand roles and responsibilities	CIS CSC 17 COBIT 5 APO07.03 ISA 62443-2-1:2009 4.3.2.4.2 ISO/IEC 27001:2013 A.6.1.1, A.7.2.2

Function	Category	Subcategory	Informative References
			NIST SP 800-53 Rev. 4 AT-3, IR-2, PM-13
	Data Security (PR.DS): Information and records (data) are managed consistent with the organization's risk strategy to protect the confidentiality, integrity, and availability of information.	PR.DS-1: Data-at-rest is protected	CIS CSC 13, 14 COBIT 5 APO01.06, BAI02.01, BAI06.01, DSS04.07, DSS05.03, DSS06.06 ISA 62443-3-3:2013 SR 3.4, SR 4.1 ISO/IEC 27001:2013 A.8.2.3 NIST SP 800-53 Rev. 4 MP-8, SC-12, SC-28
		PR.DS-2: Data-in-transit is protected	CIS CSC 13, 14 COBIT 5 APO01.06, DSS05.02, DSS06.06 ISA 62443-3-3:2013 SR 3.1, SR 3.8, SR 4.1, SR 4.2 ISO/IEC 27001:2013 A.8.2.3, A.13.1.1, A.13.2.1, A.13.2.3, A.14.1.2, A.14.1.3 NIST SP 800-53 Rev. 4 SC-8, SC-11, SC-12
		PR.DS-3: Assets are formally managed throughout removal, transfers, and disposition	CIS CSC 1 COBIT 5 BAI09.03 ISA 62443-2-1:2009 4.3.3.3.9, 4.3.4.4.1 ISA 62443-3-3:2013 SR 4.2 ISO/IEC 27001:2013 A.8.2.3, A.8.3.1, A.8.3.2, A.8.3.3, A.11.2.5, A.11.2.7 NIST SP 800-53 Rev. 4 CM-8, MP-6, PE-16
		PR.DS-4: Adequate capacity to ensure availability is maintained	CIS CSC 1, 2, 13 COBIT 5 APO13.01, BAI04.04 ISA 62443-3-3:2013 SR 7.1, SR 7.2 ISO/IEC 27001:2013 A.12.1.3, A.17.2.1 NIST SP 800-53 Rev. 4 AU-4, CP-2, SC-5
		PR.DS-5: Protections against data leaks are implemented	CIS CSC 13 COBIT 5 APO01.06, DSS05.04, DSS05.07, DSS06.02 ISA 62443-3-3:2013 SR 5.2 ISO/IEC 27001:2013 A.6.1.2, A.7.1.1, A.7.1.2, A.7.3.1, A.8.2.2, A.8.2.3, A.9.1.1, A.9.1.2, A.9.2.3, A.9.4.1, A.9.4.4, A.9.4.5, A.10.1.1, A.11.1.4,

Function	Category	Subcategory	Informative References
			A.11.1.5, A.11.2.1, A.13.1.1, A.13.1.3, A.13.2.1, A.13.2.3, A.13.2.4, A.14.1.2, A.14.1.3 NIST SP 800-53 Rev. 4 AC-4, AC-5, AC-6, PE- 19, PS-3, PS-6, SC-7, SC-8, SC-13, SC-31, SI-4
		PR.DS-6: Integrity checking mechanisms are used to verify software, firmware, and information integrity	CIS CSC 2, 3 COBIT 5 APO01.06, BAI06.01, DSS06.02 ISA 62443-3-3:2013 SR 3.1, SR 3.3, SR 3.4, SR 3.8 ISO/IEC 27001:2013 A.12.2.1, A.12.5.1, A.14.1.2, A.14.1.3, A.14.2.4 NIST SP 800-53 Rev. 4 SC-16, SI-7
		PR.DS-7: The development and testing environment(s) are separate from the production environment	CIS CSC 18, 20 COBIT 5 BAI03.08, BAI07.04 ISO/IEC 27001:2013 A.12.1.4 NIST SP 800-53 Rev. 4 CM-2
		PR.DS-8: Integrity checking mechanisms are used to verify hardware integrity	COBIT 5 BAI03.05 ISA 62443-2-1:2009 4.3.4.4.4 ISO/IEC 27001:2013 A.11.2.4 NIST SP 800-53 Rev. 4 SA-10, SI-7
	Information Protection Processes and Procedures (PR.IP): Security policies (that address purpose, scope, roles, responsibilities, management commitment, and coordination among organizational entities), processes, and procedures are	PR.IP-1: A baseline configuration of information technology/industrial control systems is created and maintained incorporating appropriate security principles (e.g. concept of least functionality)	CIS CSC 3, 9, 11 COBIT 5 BAI10.01, BAI10.02, BAI10.03, BAI10.05 ISA 62443-2-1:2009 4.3.4.3.2, 4.3.4.3.3 ISA 62443-3-3:2013 SR 7.6 ISO/IEC 27001:2013 A.12.1.2, A.12.5.1, A.12.6.2, A.14.2.2, A.14.2.3, A.14.2.4 NIST SP 800-53 Rev. 4 CM-2, CM-3, CM-4, CM-5, CM-6, CM-7, CM-9, SA-10
	maintained and used to manage protection of information systems and assets.	PR.IP-2: A System Development Life Cycle to manage systems is implemented	CIS CSC 18 COBIT 5 APO13.01, BAI03.01, BAI03.02, BAI03.03 ISA 62443-2-1:2009 4.3.4.3.3

Function	Category	Subcategory	Informative References
			ISO/IEC 27001:2013 A.6.1.5, A.14.1.1, A.14.2.1, A.14.2.5 NIST SP 800-53 Rev. 4 PL-8, SA-3, SA-4, SA-8, SA-10, SA-11, SA-12, SA-15, SA-17, SI-12, SI-13, SI-14, SI-16, SI-17
		PR.IP-3: Configuration change control processes are in place	CIS CSC 3, 11 COBIT 5 BAI01.06, BAI06.01 ISA 62443-2-1:2009 4.3.4.3.2, 4.3.4.3.3 ISA 62443-3-3:2013 SR 7.6 ISO/IEC 27001:2013 A.12.1.2, A.12.5.1, A.12.6.2, A.14.2.2, A.14.2.3, A.14.2.4 NIST SP 800-53 Rev. 4 CM-3, CM-4, SA-10
		PR.IP-4: Backups of information are conducted, maintained, and tested periodically	CIS CSC 10 COBIT 5 APO13.01, DSS01.01, DSS04.07 ISA 62443-2-1:2009 4.3.4.3.9 ISA 62443-3-3:2013 SR 7.3, SR 7.4 ISO/IEC 27001:2013 A.12.3.1, A.17.1.2, A.17.1.3, A.18.1.3 NIST SP 800-53 Rev. 4 CP-4, CP-6, CP-9
		PR.IP-5: Policy and regulations regarding the physical operating environment for organizational assets are met	COBIT 5 DSS01.04, DSS05.05 ISA 62443-2-1:2009 4.3.3.3.1 4.3.3.3.2, 4.3.3.3.3, 4.3.3.3.5, 4.3.3.3.6 ISO/IEC 27001:2013 A.11.1.4, A.11.2.1, A.11.2.2, A.11.2.3 NIST SP 800-53 Rev. 4 PE-10, PE-12, PE-13, PE-14, PE-15, PE-18
		PR.IP-6: Data is destroyed according to policy	COBIT 5 BAI09.03, DSS05.06 ISA 62443-2-1:2009 4.3.4.4.4 ISA 62443-3-3:2013 SR 4.2 ISO/IEC 27001:2013 A.8.2.3, A.8.3.1, A.8.3.2, A.11.2.7 NIST SP 800-53 Rev. 4 MP-6

Function	Category	Subcategory	Informative References
		PR.IP-7: Protection processes are continuously improved	COBIT 5 APO11.06, APO12.06, DSS04.05 ISA 62443-2-1:2009 4.4.3.1, 4.4.3.2, 4.4.3.3, 4.4.3.4, 4.4.3.5, 4.4.3.6, 4.4.3.7, 4.4.3.8 ISO/IEC 27001:2013 A.16.1.6, Clause 9, Clause 10 NIST SP 800-53 Rev. 4 CA-2, CA-7, CP-2, IR-8, PL-2, PM-6
		PR.IP-8: Effectiveness of protection technologies is shared with appropriate parties	COBIT 5 BAI08.04, DSS03.04 ISO/IEC 27001:2013 A.16.1.6 NIST SP 800-53 Rev. 4 AC-21, CA-7, SI-4
		PR.IP-9: Response plans (Incident Response and Business Continuity) and recovery plans (Incident Recovery and Disaster Recovery) are in place and managed	CIS CSC 19 COBIT 5 APO12.06, DSS04.03 ISA 62443-2-1:2009 4.3.2.5.3, 4.3.4.5.1 ISO/IEC 27001:2013 A.16.1.1, A.17.1.1, A.17.1.2, A.17.1.3 NIST SP 800-53 Rev. 4 CP-2, CP-7, CP-12, CP- 13, IR-7, IR-8, IR-9, PE-17
		PR.IP-10: Response and recovery plans are tested	CIS CSC 19, 20 COBIT 5 DSS04.04 ISA 62443-2-1:2009 4.3.2.5.7, 4.3.4.5.11 ISA 62443-3-3:2013 SR 3.3 ISO/IEC 27001:2013 A.17.1.3 NIST SP 800-53 Rev. 4 CP-4, IR-3, PM-14
		PR.IP-11: Cybersecurity is included in human resources practices (e.g., deprovisioning, personnel screening)	CIS CSC 5, 16 COBIT 5 APO07.01, APO07.02, APO07.03, APO07.04, APO07.05 ISA 62443-2-1:2009 4.3.3.2.1, 4.3.3.2.2, 4.3.3.2.3 ISO/IEC 27001:2013 A.7.1.1, A.7.1.2, A.7.2.1, A.7.2.2, A.7.2.3, A.7.3.1, A.8.1.4 NIST SP 800-53 Rev. 4 PS-1, PS-2, PS-3, PS-4, PS-5, PS-6, PS-7, PS-8, SA-21

Function	Category	Subcategory	Informative References
		PR.IP-12: A vulnerability management plan is developed and implemented	CIS CSC 4, 18, 20 COBIT 5 BAI03.10, DSS05.01, DSS05.02 ISO/IEC 27001:2013 A.12.6.1, A.14.2.3, A.16.1.3, A.18.2.2, A.18.2.3 NIST SP 800-53 Rev. 4 RA-3, RA-5, SI-2
	Maintenance (PR.MA): Maintenance and repairs of industrial control and information system components are performed consistent with policies and procedures.	PR.MA-1: Maintenance and repair of organizational assets are performed and logged in a timely manner, with approved and controlled tools	COBIT 5 BAI03.10, BAI09.02, BAI09.03, DSS01.05 ISA 62443-2-1:2009 4.3.3.3.7 ISO/IEC 27001:2013 A.11.1.2, A.11.2.4, A.11.2.5, A.11.2.6 NIST SP 800-53 Rev. 4 MA-2, MA-3, MA-5, MA-6
		PR.MA-2: Remote maintenance of organizational assets is approved, logged, and performed in a manner that prevents unauthorized access	CIS CSC 3, 5 COBIT 5 DSS05.04 ISA 62443-2-1:2009 4.3.3.6.5, 4.3.3.6.6, 4.3.3.6.7, 4.3.3.6.8 ISO/IEC 27001:2013 A.11.2.4, A.15.1.1, A.15.2.1 NIST SP 800-53 Rev. 4 MA-4
	Protective Technology (PR.PT): Technical security solutions are managed to ensure the security and resilience of systems and assets, consistent with related policies, procedures, and	PR.PT-1: Audit/log records are determined, documented, implemented, and reviewed in accordance with policy	CIS CSC 1, 3, 5, 6, 14, 15, 16 COBIT 5 APO11.04, BAI03.05, DSS05.04, DSS05.07, MEA02.01 ISA 62443-2-1:2009 4.3.3.3.9, 4.3.3.5.8, 4.3.4.4.7, 4.4.2.1, 4.4.2.2, 4.4.2.4 ISA 62443-3-3:2013 SR 2.8, SR 2.9, SR 2.10, SR 2.11, SR 2.12 ISO/IEC 27001:2013 A.12.4.1, A.12.4.2, A.12.4.3, A.12.4.4, A.12.7.1 NIST SP 800-53 Rev. 4 AU Family
	agreements.	PR.PT-2: Removable media is protected and its use restricted according to policy	CIS CSC 8, 13 COBIT 5 APO13.01, DSS05.02, DSS05.06 ISA 62443-3-3:2013 SR 2.3 ISO/IEC 27001:2013 A.8.2.1, A.8.2.2, A.8.2.3, A.8.3.1, A.8.3.3, A.11.2.9

Function	Category	Subcategory	Informative References
			NIST SP 800-53 Rev. 4 MP-2, MP-3, MP-4, MP-5, MP-7, MP-8
		PR.PT-3: The principle of least functionality is incorporated by configuring systems to provide only essential capabilities	CIS CSC 3, 11, 14 COBIT 5 DSS05.02, DSS05.05, DSS06.06 ISA 62443-2-1:2009 4.3.3.5.1, 4.3.3.5.2, 4.3.3.5.3, 4.3.3.5.4, 4.3.3.5.5, 4.3.3.5.6, 4.3.3.5.7, 4.3.3.5.8, 4.3.3.6.1, 4.3.3.6.2, 4.3.3.6.3, 4.3.3.6.4, 4.3.3.6.5, 4.3.3.6.6, 4.3.3.6.7, 4.3.3.6.8, 4.3.3.6.9, 4.3.3.7.1, 4.3.3.7.2, 4.3.3.7.3, 4.3.3.7.4 ISA 62443-3-3:2013 SR 1.1, SR 1.2, SR 1.3, SR 1.4, SR 1.5, SR 1.6, SR 1.7, SR 1.8, SR 1.9, SR 1.10, SR 1.11, SR 1.12, SR 1.13, SR 2.1, SR 2.2, SR 2.3, SR 2.4, SR 2.5, SR 2.6, SR 2.7 ISO/IEC 27001:2013 A.9.1.2 NIST SP 800-53 Rev. 4 AC-3, CM-7
		PR.PT-4: Communications and control networks are protected	CIS CSC 8, 12, 15 COBIT 5 DSS05.02, APO13.01 ISA 62443-3-3:2013 SR 3.1, SR 3.5, SR 3.8, SR 4.1, SR 4.3, SR 5.1, SR 5.2, SR 5.3, SR 7.1, SR 7.6 ISO/IEC 27001:2013 A.13.1.1, A.13.2.1, A.14.1.3 NIST SP 800-53 Rev. 4 AC-4, AC-17, AC-18, CP-8, SC-7, SC-19, SC-20, SC-21, SC-22, SC-23, SC-24, SC-25, SC-29, SC-32, SC-36, SC-37, SC-38, SC-39, SC-40, SC-41, SC-43
		PR.PT-5: Systems operate in pre-defined functional states to achieve availability (e.g. under duress, under attack, during recovery, normal operations)	COBIT 5 BAI04.01, BAI04.02, BAI04.03, BAI04.04, BAI04.05, DSS01.05 ISA 62443-2-1:2009 4.3.2.5.2 ISA 62443-3-3:2013 SR 7.1, SR 7.2 ISO/IEC 27001:2013 A.17.1.2, A.17.2.1 NIST SP 800-53 Rev. 4 CP-7, CP-8, CP-11, CP-13, PL-8, SA-14, SC-6
DETECT (DE)	Anomalies and Events (DE.AE): Anomalous activity is detected in	DE.AE-1: A baseline of network operations and expected data flows for	CIS CSC 1, 4, 6, 12, 13, 15, 16 COBIT 5 DSS03.01 ISA 62443-2-1:2009 4.4.3.3

Function	Category	Subcategory	Informative References
	a timely manner and the potential impact of events is understood.	users and systems is established and managed	ISO/IEC 27001:2013 A.12.1.1, A.12.1.2, A.13.1.1, A.13.1.2 NIST SP 800-53 Rev. 4 AC-4, CA-3, CM-2, SI-4
		DE.AE-2: Detected events are analyzed to understand attack targets and methods	CIS CSC 3, 6, 13, 15 COBIT 5 DSS05.07 ISA 62443-2-1:2009 4.3.4.5.6, 4.3.4.5.7, 4.3.4.5.8 ISA 62443-3-3:2013 SR 2.8, SR 2.9, SR 2.10, SR 2.11, SR 2.12, SR 3.9, SR 6.1, SR 6.2 ISO/IEC 27001:2013 A.12.4.1, A.16.1.1, A.16.1.4 NIST SP 800-53 Rev. 4 AU-6, CA-7, IR-4, SI-4
		DE.AE-3: Event data are collected and correlated from multiple sources and sensors	CIS CSC 1, 3, 4, 5, 6, 7, 8, 11, 12, 13, 14, 15, 16 COBIT 5 BAI08.02 ISA 62443-3-3:2013 SR 6.1 ISO/IEC 27001:2013 A.12.4.1, A.16.1.7 NIST SP 800-53 Rev. 4 AU-6, CA-7, IR-4, IR-5, IR-8, SI-4
		DE.AE-4: Impact of events is determined	CIS CSC 4, 6 COBIT 5 APO12.06, DSS03.01 ISO/IEC 27001:2013 A.16.1.4 NIST SP 800-53 Rev. 4 CP-2, IR-4, RA-3, SI-4
		DE.AE-5: Incident alert thresholds are established	CIS CSC 6, 19 COBIT 5 APO12.06, DSS03.01 ISA 62443-2-1:2009 4.2.3.10 ISO/IEC 27001:2013 A.16.1.4 NIST SP 800-53 Rev. 4 IR-4, IR-5, IR-8
	Security Continuous Monitoring (DE.CM): The information system and assets are monitored at discrete intervals to identify cybersecurity events and	DE.CM-1: The network is monitored to detect potential cybersecurity events	CIS CSC 1, 7, 8, 12, 13, 15, 16 COBIT 5 DSS01.03, DSS03.05, DSS05.07 ISA 62443-3-3:2013 SR 6.2 NIST SP 800-53 Rev. 4 AC-2, AU-12, CA-7, CM- 3, SC-5, SC-7, SI-4

Function	Category	Subcategory	Informative References
	verify the effectiveness of protective measures.	DE.CM-2: The physical environment is monitored to detect potential cybersecurity events	COBIT 5 DSS01.04, DSS01.05 ISA 62443-2-1:2009 4.3.3.3.8 ISO/IEC 27001:2013 A.11.1.1, A.11.1.2 NIST SP 800-53 Rev. 4 CA-7, PE-3, PE-6, PE-20
		DE.CM-3: Personnel activity is monitored to detect potential cybersecurity events	CIS CSC 5, 7, 14, 16 COBIT 5 DSS05.07 ISA 62443-3-3:2013 SR 6.2 ISO/IEC 27001:2013 A.12.4.1, A.12.4.3 NIST SP 800-53 Rev. 4 AC-2, AU-12, AU-13, CA-7, CM-10, CM-11
		DE.CM-4: Malicious code is detected	CIS CSC 4, 7, 8, 12 COBIT 5 DSS05.01 ISA 62443-2-1:2009 4.3.4.3.8 ISA 62443-3-3:2013 SR 3.2 ISO/IEC 27001:2013 A.12.2.1 NIST SP 800-53 Rev. 4 SI-3, SI-8
		DE.CM-5: Unauthorized mobile code is detected	CIS CSC 7, 8 COBIT 5 DSS05.01 ISA 62443-3-3:2013 SR 2.4 ISO/IEC 27001:2013 A.12.5.1, A.12.6.2 NIST SP 800-53 Rev. 4 SC-18, SI-4, SC-44
		DE.CM-6: External service provider activity is monitored to detect potential cybersecurity events	COBIT 5 APO07.06, APO10.05 ISO/IEC 27001:2013 A.14.2.7, A.15.2.1 NIST SP 800-53 Rev. 4 CA-7, PS-7, SA-4, SA-9, SI-4
		DE.CM-7: Monitoring for unauthorized personnel, connections, devices, and software is performed	CIS CSC 1, 2, 3, 5, 9, 12, 13, 15, 16 COBIT 5 DSS05.02, DSS05.05 ISO/IEC 27001:2013 A.12.4.1, A.14.2.7, A.15.2.1 NIST SP 800-53 Rev. 4 AU-12, CA-7, CM-3, CM-8, PE-3, PE-6, PE-20, SI-4
		DE.CM-8: Vulnerability scans are performed	CIS CSC 4, 20

Function	Category	Subcategory	Informative References
			COBIT 5 BAI03.10, DSS05.01 ISA 62443-2-1:2009 4.2.3.1, 4.2.3.7 ISO/IEC 27001:2013 A.12.6.1 NIST SP 800-53 Rev. 4 RA-5
		DE.DP-1: Roles and responsibilities for detection are well defined to ensure accountability	CIS CSC 19 COBIT 5 APO01.02, DSS05.01, DSS06.03 ISA 62443-2-1:2009 4.4.3.1 ISO/IEC 27001:2013 A.6.1.1, A.7.2.2 NIST SP 800-53 Rev. 4 CA-2, CA-7, PM-14
		DE.DP-2: Detection activities comply with all applicable requirements	COBIT 5 DSS06.01, MEA03.03, MEA03.04 ISA 62443-2-1:2009 4.4.3.2 ISO/IEC 27001:2013 A.18.1.4, A.18.2.2, A.18.2.3 NIST SP 800-53 Rev. 4 AC-25, CA-2, CA-7, SA-18, SI-4, PM-14
	Detection Processes (DE.DP): Detection processes and procedures are maintained and tested to ensure timely and adequate awareness of anomalous events.	DE.DP-3: Detection processes are tested	COBIT 5 APO13.02, DSS05.02 ISA 62443-2-1:2009 4.4.3.2 ISA 62443-3-3:2013 SR 3.3 ISO/IEC 27001:2013 A.14.2.8 NIST SP 800-53 Rev. 4 CA-2, CA-7, PE-3, SI-3, SI-4, PM-14
		DE.DP-4: Event detection information is communicated to appropriate parties	CIS CSC 19 COBIT 5 APO08.04, APO12.06, DSS02.05 ISA 62443-2-1:2009 4.3.4.5.9 ISA 62443-3-3:2013 SR 6.1 ISO/IEC 27001:2013 A.16.1.2, A.16.1.3 NIST SP 800-53 Rev. 4 AU-6, CA-2, CA-7, RA-5, SI-4
		DE.DP-5: Detection processes are continuously improved	COBIT 5 APO11.06, APO12.06, DSS04.05 ISA 62443-2-1:2009 4.4.3.4 ISO/IEC 27001:2013 A.16.1.6 NIST SP 800-53 Rev. 4, CA-2, CA-7, PL-2, RA-5, SI-4, PM-14

Function	Category	Subcategory	Informative References
	Response Planning (RS.RP): Response processes and procedures are executed and maintained, to ensure timely response to detected cybersecurity incidents.	RS.RP-1: Response plan is executed during or after an incident	CIS CSC 19 COBIT 5 APO12.06, BAI01.10 ISA 62443-2-1:2009 4.3.4.5.1 ISO/IEC 27001:2013 A.16.1.5 NIST SP 800-53 Rev. 4 CP-2, CP-10, IR-4, IR-8
	Communications (RS.CO): Response activities are coordinated with internal and external stakeholders, as appropriate, to include external support from law enforcement agencies.	RS.CO-1: Personnel know their roles and order of operations when a response is needed	CIS CSC 19 COBIT 5 EDM03.02, APO01.02, APO12.03 ISA 62443-2-1:2009 4.3.4.5.2, 4.3.4.5.3, 4.3.4.5.4 ISO/IEC 27001:2013 A.6.1.1, A.7.2.2, A.16.1.1 NIST SP 800-53 Rev. 4 CP-2, CP-3, IR-3, IR-8
		RS.CO-2: Incidents are reported consistent with established criteria	CIS CSC 19 COBIT 5 DSS01.03 ISA 62443-2-1:2009 4.3.4.5.5 ISO/IEC 27001:2013 A.6.1.3, A.16.1.2 NIST SP 800-53 Rev. 4 AU-6, IR-6, IR-8
RESPOND (RS)		RS.CO-3: Information is shared consistent with response plans	CIS CSC 19 COBIT 5 DSS03.04 ISA 62443-2-1:2009 4.3.4.5.2 ISO/IEC 27001:2013 A.16.1.2, Clause 7.4, Clause 16.1.2 NIST SP 800-53 Rev. 4 CA-2, CA-7, CP-2, IR-4, IR-8, PE-6, RA-5, SI-4
		RS.CO-4: Coordination with stakeholders occurs consistent with response plans	CIS CSC 19 COBIT 5 DSS03.04 ISA 62443-2-1:2009 4.3.4.5.5 ISO/IEC 27001:2013 Clause 7.4 NIST SP 800-53 Rev. 4 CP-2, IR-4, IR-8
		RS.CO-5: Voluntary information sharing occurs with external stakeholders to achieve broader cybersecurity situational awareness	CIS CSC 19 COBIT 5 BAI08.04 ISO/IEC 27001:2013 A.6.1.4 NIST SP 800-53 Rev. 4 SI-5, PM-15

Function	Category	Subcategory	Informative References
		RS.AN-1: Notifications from detection systems are investigated	CIS CSC 4, 6, 8, 19 COBIT 5 DSS02.04, DSS02.07 ISA 62443-2-1:2009 4.3.4.5.6, 4.3.4.5.7, 4.3.4.5.8 ISA 62443-3-3:2013 SR 6.1 ISO/IEC 27001:2013 A.12.4.1, A.12.4.3, A.16.1.5 NIST SP 800-53 Rev. 4 AU-6, CA-7, IR-4, IR-5, PE-6, SI-4
		RS.AN-2: The impact of the incident is understood	COBIT 5 DSS02.02 ISA 62443-2-1:2009 4.3.4.5.6, 4.3.4.5.7, 4.3.4.5.8 ISO/IEC 27001:2013 A.16.1.4, A.16.1.6 NIST SP 800-53 Rev. 4 CP-2, IR-4
	Analysis (RS.AN): Analysis is conducted to ensure adequate response and support recovery activities.	RS.AN-3: Forensics are performed	COBIT 5 APO12.06, DSS03.02, DSS05.07 ISA 62443-3-3:2013 SR 2.8, SR 2.9, SR 2.10, SR 2.11, SR 2.12, SR 3.9, SR 6.1 ISO/IEC 27001:2013 A.16.1.7 NIST SP 800-53 Rev. 4 AU-7, IR-4
		RS.AN-4: Incidents are categorized consistent with response plans	CIS CSC 19 COBIT 5 DSS02.02 ISA 62443-2-1:2009 4.3.4.5.6 ISO/IEC 27001:2013 A.16.1.4 NIST SP 800-53 Rev. 4 CP-2, IR-4, IR-5, IR-8
		RS.AN-5: Processes are established to receive, analyze and respond to vulnerabilities disclosed to the organization from internal and external sources (e.g. internal testing, security bulletins, or security researchers)	CIS CSC 4, 19 COBIT 5 EDM03.02, DSS05.07 NIST SP 800-53 Rev. 4 SI-5, PM-15
	Mitigation (RS.MI): Activities are performed to prevent expansion of an event, mitigate its effects, and resolve the incident.	RS.MI-1: Incidents are contained	CIS CSC 19 COBIT 5 APO12.06 ISA 62443-2-1:2009 4.3.4.5.6 ISA 62443-3-3:2013 SR 5.1, SR 5.2, SR 5.4 ISO/IEC 27001:2013 A.12.2.1, A.16.1.5

Function	Category	Subcategory	Informative References
			NIST SP 800-53 Rev. 4 IR-4
		RS.MI-2: Incidents are mitigated	CIS CSC 4, 19 COBIT 5 APO12.06 ISA 62443-2-1:2009 4.3.4.5.6, 4.3.4.5.10 ISO/IEC 27001:2013 A.12.2.1, A.16.1.5 NIST SP 800-53 Rev. 4 IR-4
		RS.MI-3: Newly identified vulnerabilities are mitigated or documented as accepted risks	CIS CSC 4 COBIT 5 APO12.06 ISO/IEC 27001:2013 A.12.6.1 NIST SP 800-53 Rev. 4 CA-7, RA-3, RA-5
	Improvements (RS.IM): Organizational response activities are improved by incorporating lessons learned from current and	RS.IM-1: Response plans incorporate lessons learned	COBIT 5 BAI01.13 ISA 62443-2-1:2009 4.3.4.5.10, 4.4.3.4 ISO/IEC 27001:2013 A.16.1.6, Clause 10 NIST SP 800-53 Rev. 4 CP-2, IR-4, IR-8
	previous detection/response activities.	RS.IM-2: Response strategies are updated	COBIT 5 BAI01.13, DSS04.08 ISO/IEC 27001:2013 A.16.1.6, Clause 10 NIST SP 800-53 Rev. 4 CP-2, IR-4, IR-8
	Recovery Planning (RC.RP): Recovery processes and procedures are executed and maintained to ensure timely restoration of systems or assets affected by cybersecurity incidents.	RC.RP-1: Recovery plan is executed during or after a cybersecurity incident	CIS CSC 10 COBIT 5 APO12.06, DSS02.05, DSS03.04 ISO/IEC 27001:2013 A.16.1.5 NIST SP 800-53 Rev. 4 CP-10, IR-4, IR-8
RECOVER (RC)	Improvements (RC.IM): Recovery planning and processes are improved by incorporating lessons learned into future activities.	RC.IM-1: Recovery plans incorporate lessons learned	COBIT 5 APO12.06, BAI05.07, DSS04.08 ISA 62443-2-1:2009 4.4.3.4 ISO/IEC 27001:2013 A.16.1.6, Clause 10 NIST SP 800-53 Rev. 4 CP-2, IR-4, IR-8
		RC.IM-2: Recovery strategies are updated	COBIT 5 APO12.06, BAI07.08 ISO/IEC 27001:2013 A.16.1.6, Clause 10 NIST SP 800-53 Rev. 4 CP-2, IR-4, IR-8

Function	Category	Subcategory	Informative References
	Communications (RC.CO): Restoration activities are coordinated with internal and external parties, such as coordinating centers, Internet Service Providers, owners of attacking systems, victims, other CSIRTs, and vendors.	RC.CO-1: Public relations are managed	COBIT 5 EDM03.02 ISO/IEC 27001:2013 A.6.1.4, Clause 7.4
		RC.CO-2: Reputation after an event is repaired	COBIT 5 MEA03.02 ISO/IEC 27001:2013 Clause 7.4
		RC.CO-3: Recovery activities are communicated to internal stakeholders and executive and management teams	COBIT 5 APO12.06 ISO/IEC 27001:2013 Clause 7.4 NIST SP 800-53 Rev. 4 CP-2, IR-4

Information regarding Informative References described in Appendix A may be found at the following locations:

- Control Objectives for Information and Related Technology (COBIT): http://www.isaca.org/COBIT/Pages/default.aspx
- CIS Critical Security Controls for Effective Cyber Defense (CIS Controls): https://www.cisecurity.org
- ANSI/ISA-62443-2-1 (99.02.01)-2009, Security for Industrial Automation and Control Systems: Establishing an Industrial Automation and Control Systems Security Program: https://www.isa.org/templates/one-column.aspx?pageid=111294&productId=116731
- ANSI/ISA-62443-3-3 (99.03.03)-2013, Security for Industrial Automation and Control Systems: System Security Requirements and Security Levels: https://www.isa.org/templates/one-column.aspx?pageid=111294&productId=116785
- ISO/IEC 27001, *Information technology -- Security techniques -- Information security management systems -- Requirements*: http://www.iso.org/iso/home/store/catalogue_ics/catalogue_detail_ics.htm?csnumber=54534
- NIST SP 800-53 Rev. 4 NIST Special Publication 800-53 Revision 4, *Security and Privacy Controls for Federal Information Systems and Organizations*, April 2013 (including updates as of January 22, 2015). http://dx.doi.org/10.6028/NIST.SP.800-53r4. Informative References are only mapped to the control level, though any control enhancement might be found useful in achieving a subcategory outcome.

Mappings between the Framework Core Subcategories and the specified sections in the Informative References are not intended to definitively determine whether the specified sections in the Informative References provide the desired Subcategory outcome.

Informative References are not exhaustive, in that not every element (e.g., control, requirement) of a given Informative Reference is mapped to Framework Core Subcategories.

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Appendix B: Glossary

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2 This appendix defines selected terms used in the publication.

Table 3: Framework Glossary

Buyer	The people or organizations that consume a given product or service.
Category	The subdivision of a Function into groups of cybersecurity outcomes, closely tied to programmatic needs and particular activities. Examples of Categories include "Asset Management," "Identity Management and Access Control," and "Detection Processes."
Critical Infrastructure	Systems and assets, whether physical or virtual, so vital to the United States that the incapacity or destruction of such systems and assets would have a debilitating impact on cybersecurity, national economic security, national public health or safety, or any combination of those matters.
Cybersecurity	The process of protecting information by preventing, detecting, and responding to attacks.
Cybersecurity Event	A cybersecurity change that may have an impact on organizational operations (including mission, capabilities, or reputation).
Cybersecurity Incident	A cybersecurity event that has been determined to have an impact on the organization prompting the need for response and recovery.
Detect (function)	Develop and implement the appropriate activities to identify the occurrence of a cybersecurity event.
Framework	A risk-based approach to reducing cybersecurity risk composed of three parts: the Framework Core, the Framework Profile, and the Framework Implementation Tiers. Also known as the "Cybersecurity Framework."
Framework Core	A set of cybersecurity activities and references that are common across critical infrastructure sectors and are organized around particular outcomes. The Framework Core comprises four types of elements: Functions, Categories, Subcategories, and Informative References.
Framework Implementation Tier	A lens through which to view the characteristics of an organization's approach to risk—how an organization views cybersecurity risk and the processes in place to manage that risk.

A representation of the outcomes that a particular system or organization has selected from the Framework Categories and Subcategories.
One of the main components of the Framework. Functions provide the highest level of structure for organizing basic cybersecurity activities into Categories and Subcategories. The five functions are Identify, Protect, Detect, Respond, and Recover.
Develop the organizational understanding to manage cybersecurity risk to systems, assets, data, and capabilities.
A specific section of standards, guidelines, and practices common among critical infrastructure sectors that illustrates a method to achieve the outcomes associated with each Subcategory. An example of an Informative Reference is ISO/IEC 27001 Control A.10.8.3, which supports the "Data-in-transit is protected" Subcategory of the "Data Security" Category in the "Protect" function.
A program (e.g., script, macro, or other portable instruction) that can be shipped unchanged to a heterogeneous collection of platforms and executed with identical semantics.
Develop and implement the appropriate safeguards to ensure delivery of critical infrastructure services.
A user that is authorized (and, therefore, trusted) to perform security-relevant functions that ordinary users are not authorized to perform.
Develop and implement the appropriate activities to maintain plans for resilience and to restore any capabilities or services that were impaired due to a cybersecurity event.
Develop and implement the appropriate activities to take action regarding a detected cybersecurity event.
A measure of the extent to which an entity is threatened by a potential circumstance or event, and typically a function of: (i) the adverse impacts that would arise if the circumstance or event occurs; and (ii) the likelihood of occurrence.
The process of identifying, assessing, and responding to risk.
The subdivision of a Category into specific outcomes of technical and/or management activities. Examples of Subcategories include "External information systems are catalogued," "Data-at-rest is protected," and "Notifications from detection systems are investigated."

Supplier	Product and service providers used for an organization's internal purposes (e.g., IT infrastructure) or integrated into the products of services provided to that organization's Buyers.
Taxonomy	A scheme of classification.

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1	Appendix C: Acronyms		
2 3	This appendix defines selected acronyms used in the publication.		
4			
5	CEA	Cybersecurity Enhancement Act of 2014	
6	COBIT	Control Objectives for Information and Related Technology	
7	CPS	Cyber-Physical Systems	
8	DHS	Department of Homeland Security	
9	EO	Executive Order	
10	ICS	Industrial Control Systems	
11	IEC	International Electrotechnical Commission	
12	IoT	Internet of Things	
13	IR	Interagency Report	
14	ISA	International Society of Automation	
15	ISAC	Information Sharing and Analysis Center	
16	ISAO	Information Sharing and Analysis Organization	
17	ISO	International Organization for Standardization	
18	IT	Information Technology	
19	NIST	National Institute of Standards and Technology	
20	OT	Operational Technology	
21	PII	Personally Identifiable Information	
22	RFI	Request for Information	
23	RMP	Risk Management Process	
24	SCADA	Supervisory Control and Data Acquisition	
25	SCRM	Supply Chain Risk Management	
26	SP	Special Publication	

Appendix D: Revisions and Updates

Changes incorporated into the Framework Version 1.1 Draft 2 are displayed in Table 4.

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27

28

Table 4: Changes in Framework Version 1.1

PAGE(S)	CHANGE
p. ii	A 'Note to Reviewers on the Update and Next Steps' was added to give readers a quick glance to the updates made and to request comments.
p. iv	The 'Table of Contents' was modified to reflect all changes relative to the current draft of Version 1.1 update.
pp. 5-6	The 'Executive Summary' was modified to more clearly present the Framework, the development process, and next steps.
p. 7	Section 1.0 'Framework Introduction' was updated to include the current chartering documents for Framework.
p. 7	Section 1.0 'Framework Introduction' was updated to reflect security implications of a broadening use of technology (e.g. ICS/CPS/IoT) and to more clearly define Framework uses.
p. 10	Section 1.3 'Document Overview' was modified to reflect the additional section and appendix added with this update.
p. 11	Figure 1: 'Framework Core Structure' was visually updated.
sic passim	The term "cybersecurity event" has been categorized into two separate concepts: cybersecurity event and cybersecurity incident. The difference is an incident may require a response and recovery, whereas an event may not have a response or recovery associated with it. An organization is expected to have many more events than incidents.
p. 13	Section 2.2 'Framework Implementation Tiers' - Paragraph 3 was modified to clarify the relationship between Tiers and Profiles during Tier selection.
pp. 14-16	Section 2.2 'Framework Implementation Tiers' - Cyber Supply Chain Risk Management (C-SCRM) was incorporated into the "External Participation" portion of the Tiers definitions. The updated "External Participation" portions of the Tiers reflect both C-SCRM and elements of information sharing.
p. 14	Section 2.2 'Framework Implementation Tiers' - Tier 2 'Risk Informed' - Paragraph 2 was modified for clarification to include: "Consideration of cybersecurity in organizational objectives and programs may occur at some but not all levels of the organization. Cyber risk assessment of organizational and external assets occurs, but is not typically repeatable or reoccurring."

PAGE(S)	CHANGE
p. 15	Section 2.2 'Framework Implementation Tiers' - Tier 3 'Repeatable' - Paragraph 2 was modified for clarification to include: "The organization consistently and accurately monitors cybersecurity risk of organizational assets. Senior cybersecurity and non-cybersecurity executives communicate regularly regarding cybersecurity risk. Senior executives ensure consideration of cybersecurity through all lines of operation in the organization."
p. 15	Section 2.2 'Framework Implementation Tiers' - Tier 4 'Adaptive' - Paragraph 2 was modified for clarification to include: "The relationship between cybersecurity risk and organizational objectives is clearly understood and considered when making decisions. Senior executives monitor cybersecurity risk in the same context as financial risk and other organizational risks. The organizational budget is based on an understanding of the current and predicted risk environment and risk tolerance. Business units implement executive vision and analyze system-level risks in the context of the organizational risk tolerances."
p. 15	Section 2.2 'Framework Implementation Tiers' - Tier 4 'Adaptive' - Paragraph 2 was modified for clarification to include: "The organization can quickly and efficiently account for changes to business/mission objectives in how risk is approached and communicated."
p. 17	Figure 2 - The actions outlined for the 'Senior Executive Level' and the 'Business/Process Level' were modified.
p. 18	Section 3.0 'How to Use the Framework' was modified to include the following phrase to show the connection between the Framework and the product development life cycle: "The Framework can be applied throughout the life cycle phases of design, build/buy, deploy, operate, or decommission. The design phase should account for cybersecurity requirements as a part of a larger multi-disciplinary systems engineering process. A key milestone of the design phase is validation that the system cybersecurity specifications match the needs and risk disposition of the organization as captured in a Framework Profile. The desired cybersecurity outcomes prioritized in a Target Profile should be incorporated when a) developing the system during the build phase and b) purchasing or outsourcing the system during the buy phase. That same Target Profile serves as a list of system cybersecurity features that should be assessed when deploying the system to verify all features are implemented. The cybersecurity outcomes determined by using the Framework then should serve as a basis for on-going operation of the system. This includes occasional reassessment, capturing results in a Current Profile, to verify that cybersecurity requirements are still fulfilled. Typically, a complex web of dependencies (e.g., compensating and common controls) among systems means the outcomes documented in Target Profiles of related systems should be carefully considered as one or more systems are decommissioned."
p. 19	Section 3.2 'Establishing or Improving a Cybersecurity Program' - Step 1: 'Prioritize and Scope' was modified to clarify Tier usage with the following: "Risk tolerances may be reflected in a target Implementation Tier."
p. 19	Section 3.2 'Establishing or Improving a Cybersecurity Program' - Step 2: 'Orient' was modified to now read as follows:

51

PAGE(S)	CHANGE
	"Once the scope of the cybersecurity program has been determined for the business line or process, the organization identifies related systems and assets, regulatory requirements, and overall risk approach. The organization then <i>consults sources to</i> identify threats and vulnerabilities applicable to those systems and assets."
p. 19	Section 3.2 'Establishing or Improving a Cybersecurity Program' - Step 3: 'Create a Current Profile' was modified to include: "If an outcome is partially achieved, noting this fact will help support subsequent steps."
p. 19	Section 3.2 'Establishing or Improving a Cybersecurity Program' - Step 4: 'Conduct a Risk Assessment' was modified to now read as follows: "This assessment could be guided by the organization's overall risk management process or previous risk assessment activities. The organization analyzes the operational environment in order to discern the likelihood of a cybersecurity event and the impact that the event could have on the organization. It is important that organizations <i>identify emerging risks and use cyber threat information from both internal and external sources to gain a better</i> understanding of the likelihood and impact of cybersecurity events."
p. 20	Section 3.2 'Establishing or Improving a Cybersecurity Program' - Step 5: 'Create a Target Profile' was modified to include: "The Profile should appropriately reflect criteria within the target Implementation Tier."
p. 20	Section 3.2 'Establishing or Improving a Cybersecurity Program' - Step 6: 'Determine, Analyze, and Prioritize Gaps' was modified to now read as follows: "The organization compares the Current Profile and the Target Profile to determine gaps. Next, it creates a prioritized action plan to address gaps - reflecting mission drivers, costs and benefits, and risks - to achieve the outcomes in the Target Profile. The organization then determines resources, including funding and workforce, necessary to address the gaps. Using Profiles in this manner enables the organization to make informed decisions about cybersecurity activities, supports risk management, and enables the organization to perform cost-effective, targeted improvements."
p. 20	Section 3.3 'Communication Cybersecurity Requirements with Stakeholders' - an additional bullet was added which reads: "An organization can better manage cybersecurity risk among stakeholders by assessing their position in the critical infrastructure and the broader digital economy using Implementation Tiers."
pp. 20-22	Section 3.3 'Communicating Cybersecurity Requirement with Stakeholders' was modified to include Cyber SCRM.
p. 22	Figure 3: 'Cyber Supply Chain Relationships' was added to depict concepts in 3.3.
p. 23	Section 3.4 'Buying Decisions' was added to demonstrate an example of using the Framework.

PAGE(S)	CHANGE
p. 23	Section 3.5 'Identifying Opportunities for New or Revised Informative References' (previously Section 3.4) was moved to accommodate an additional section.
p. 23	Section 3.6 'Methodology to Protect Privacy and Civil Liberties' (previously Section 3.5) was moved to accommodate an additional section.
p. 23	Section 3.6 'Methodology to Protect Privacy and Civil Liberties' - a portion of this section was modified to now read as follows: "Privacy and cybersecurity have a strong connection. An organization's cybersecurity activities also can create risks to privacy and civil liberties when personal information is used, collected, processed, maintained, or disclosed. Some examples include: cybersecurity activities that result in the over-collection or over-retention of personal information; disclosure or use of personal information unrelated to cybersecurity activities; and cybersecurity mitigation activities that result in denial of service or other similar potentially adverse impacts, including some types of incident detection or monitoring that may impact freedom of expression or association."
p. 24	Section 3.6 'Methodology to Protect Privacy and Civil Liberties' - Authentication was added to "Approaches to identifying, <i>authenticating</i> , and authorizing individuals to access organizational assets and systems". Also, the subsequent bullet now includes reference to Identity Management.
pp. 25-26	Section 4.0 'Self-Assessing Cybersecurity Risk with the Framework' was added to clarify the relationship between measurements and the Framework.
p. 28	Table 1: 'Function and Category Unique Identifiers' was updated to include an additional Category (ID.SC) Supply Chain Risk Management.
pp. 29-49	Table 2: 'Framework Core' - The Informative References have been updated pursuant to the most recent version of each reference document.
p. 29	Table 2: 'Framework Core' - Subcategory ID.AM-5 was modified to now read as follows: "Resources (e.g., hardware, devices, data, <i>time</i> , and software) are prioritized based on their classification, criticality, and business value".
p. 30	Table 2: 'Framework Core' - Subcategory ID.BE-5 was modified to now read as follows: "Resilience requirements to support delivery of critical services are established <i>for all operating states (e.g. under duress/attack, during recovery, normal operations)</i> ".
p. 31	Table 2: 'Framework Core' - Subcategory ID.RA-2 was modified to clarify the specific type of data received and now reads as follows: "Cyber threat intelligence is received from information sharing forums and sources".
pp. 33-34	Table 2: 'Framework Core' - Category ID.SC: 'Supply Chain Risk Management' and subsequent Subcategories (ID.SC-1, ID.SC-2, ID.SC-3, ID.SC-4, ID.SC-5) and Informative References were added.

PAGE(S)	CHANGE
p. 34	Table 2: 'Framework Core' - Category PR.AC: 'Access Control' was retitled to "Identity Management, Authentication and Access Control" and now reads: "Access to physical and logical assets and associated facilities is limited to authorized users, processes, or and devices, and is managed consistent with the assessed risk of unauthorized access to authorized activities and transactions."
p. 34	Table 2: 'Framework Core' - Subcategory PR.AC-1 was modified to now read as follows: "Identities and credentials are <i>issued, managed, verified, revoked, and audited</i> for authorized devices, and users, <i>and processes</i> ".
p. 35	Table 2: 'Framework Core' - Subcategory PR.AC-4 was modified to now read as follows: "Access permissions <i>and authorizations</i> are managed, incorporating the principles of least privilege and separation of duties".
pp. 35-36	Table 2: 'Framework Core' - Subcategories PR.AC-6 and PR.AC-7 and their subsequent Informative References were added.
p. 38	Table 2: 'Framework Core' - Subcategory PR.DS-8 and the subsequent Informative References were added.
p. 38	Table 2: 'Framework Core' - Subcategory PR.IP-1 was modified to now read as follows: "A baseline configuration of information technology/industrial control systems is created and maintained <i>incorporating appropriate security principles (e.g. concept of least functionality)</i> ".
p. 42	Table 2: 'Framework Core' - Subcategory PR.PT-3 was modified to now read as follows: "The principle of least functionality is incorporated by configuring systems to provide only essential capabilities".
p. 42	Table 2: 'Framework Core' - Subcategory PR.PT-5 and the subsequent Informative References were added.
p. 43	Table 2: 'Framework Core' - Subcategory DE.AE-3 was modified to now read as follows: "Event data are <i>collected</i> and correlated from multiple sources and sensors".
p. 46	Table 2: 'Framework Core' - Subcategory RS.CO-2 was modified to now read as follows: " <i>Incidents</i> are reported consistent with established criteria".
p. 47	Table 2: 'Framework Core' - Subcategory RS.AN-5 and the subsequent Informative References were added.
p. 48	Table 2: 'Framework Core' - Subcategory RC.RP-1 was modified to now read as follows: "Recovery plan is executed during or after a <i>cybersecurity incident</i> ".
p. 49	Appendix A: "Framework Core" - The following sentence was added to clarify the nature of Informative References:

54

PAGE(S)	CHANGE
	"Informative References are not exhaustive, in that not every element (e.g., control, requirement) of a given Informative Reference is mapped to Framework Core Subcategories.
p. 50	Appendix B: 'Glossary' - was modified to include the term 'Buyer' with the definition: "The people or organizations that consume a given product of service".
p. 50	Appendix B: 'Glossary' - was modified to include the term 'Cybersecurity Incident' with the definition: "A cybersecurity event that has been determined to have an impact on the organization prompting the need for response and recovery."
p. 52	Appendix B: 'Glossary' - was modified to include the term 'Supplier' with the definition: "Product and service providers used for an organization's internal purposes (e.g., IT infrastructure) or integrated into the products of services provided to that organization's Buyers."
p. 52	Appendix B: 'Glossary' - was modified to include the term 'Taxonomy' with the definition: "A scheme of classification."
p. 53	Appendix C: 'Acronyms' - was modified to include CEA - Cybersecurity Enhancement Act of 2014.
p. 53	Appendix C: 'Acronyms' - was modified to include CPS - Cyber-Physical Systems.
p. 53	Appendix C: 'Acronyms' – was modified to include IoT - Internet of things.
p. 53	Appendix C: 'Acronyms' - was modified to include ISAO - Information Sharing and Analysis Organization.
p. 53	Appendix C: 'Acronyms' - was modified to include OT - Operational Technology.
p. 53	Appendix C: 'Acronyms' - was modified to include PII - Personally Identifiable Information.
p. 53	Appendix C: 'Acronyms' - was modified to include SCRM - Supply Chain Risk Management.

31